

Risk	How likely is the event? High, medium or low	How serious would the effect be? High, medium or low	Consequence	Action you will take to help prevent the risk	Who is responsible for dealing with the risk?
Match funding not secured	Low to medium risk	High	Full project will not proceed	Close liaison with HLF and TLC/DMP to ensure coordination and clarity over priorities	SG Project Board
Council does not support increased revenue costs	Low risk	Medium	Any grant will be clawed back if enhanced maintenance is not undertaken	Ensure Cabinet are fully aware of the commitment required. Secure additional/ increased income from leases, agreements or external events	SG Project Board
Council diverts capital expenditure	Low risk	High	Council cannot proceed at critical stage of implementation of project	Ensure high political profile of the project	SG Project Board
Change of political leadership of the authority	Low risk	Low	Council decides that the project is no longer a political priority - same effect of first two identified risks	Ensure Cabinet are fully aware of the commitment required. Ensure high political profile of the project.	Chair of Project Board
Failure to get planning permission and listed building consent for proposed building and landscape work	Low risk	Medium	Major re-design and cost implications resulting in delays	Secure planning input to project team. Involve planning as soon as possible	SG Project Board
Poor standard of restoration works	Low risk	Medium	Funder, client and public dissatisfaction.	Use of recognised specialist contractors. Quality of work to be managed by project manager and HLF	SG Project Board

**Comment [IB1]:** Failure to get listed building consent

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Programme slippage as a result of the complexity and specialist nature of the work	Low risk	Low	Programme length could exceed deadlines resulting in cost implications	Project Manager to monitor progress and take the required action to keep the project within its timescale	SG Project Board
Adverse weather conditions	Medium risk	Medium	Delay project delivery	Allow for adverse weather conditions within programme	SG Project Board
Tender Price Inflation	Low risk	Medium	Cost implications and potential reduction in quality of specification	Adopt strategy to manage inflationary impacts and allow in cost planning	SG Project Board
Cost Overruns	Low risk	Medium	Insufficient funding to deliver the full project thus reducing the scope	Robust cost plan with sufficient contingencies and regular/extensive monitoring of expenditure	SG Project Manager
Contractor Claims	Low risk	Medium	Delay in project delivery, increased costs and potential of legal action	Tender selection process to include assessment of whether contractors associated with claims culture. Project Manager and contractor to develop effective working relationship.	SG Project Board
Impact on Neighbours/ Park Users during construction phase	Low risk	Low	Reduction in usability of the park and noise pollution etc, potential of dissatisfaction from some members of the public	Programming organised to minimise disruption. Project Manager to ensure good working practices are adhered to by contractors	SG Project Board

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Lack of robust Marketing Strategy to promote the restoration project and the park, post restoration	Low risk	Low	Under performance, lack of use and funder dissatisfaction	Continue positive work undertaken with public during development stage. Engage public throughout construction and beyond	Project Manager
Lack of educational visit take up	Low risk	Medium	Under performance, lack of use and funder dissatisfaction	Continue Audience development in association with links made by partners	Project Manager
Professional misjudgements of contractors or internal staff	Low risk	Low	Potential of delay in project delivery, cost implications and potential increase in contractor claims	Appointment in line with B&NES protocols and regular reviews of performance. Open management policy in supportive environment	Project Board
Theft, vandalism and other Anti-Social Behaviour during construction phase	Medium risk	Medium	Delay in project completion	Provision of suitable site security and storage	Project Manager
Client Response times	Low risk	Medium	Delay in project completion	Ensure specific client decision-making mechanism an effect lines of communication	Project Officer
Programme overrun	Low to Medium risk	Medium	Cost implication and delay in project delivery	Robust project plan in place to cater for potential slippage	Project Board
Contractor Insolvency	Low risk	High	Cost increases, delay in project completion and potential legal action	Financial assessment of potential contractors is part of B&NES tender selection process	Project Board