NHS Bath and North East Somerset Clinical Commissioning Group

Bath and North East Somerset CCG, Council and NHS England Commissioning Intentions 2016/17

Health and Wellbeing Board 3rd February 2016



Healthier. Stronger. Together.

Content

- New Models of Care
- Your Care, Your Way
- Future commissioning structures
- Primary Care
- New requirements
- The Money
- Commissioning Intentions 2016/17

New Care Models

- Fully engaged place-based system of care focused on the whole of the population, transforming people's relationship with their care (learning from YCYW, Vanguard pilots...)
- Enablers include:
 - Providers working collaboratively to make best use of combined resource
 - New contracting & pricing models (eg Accountable Care Organisation, alliance contracting, prime provider)
 - Integrated commissioning and new relationship between commissioners and providers
 - A new kind of system leadership (opportunity to redefine the role of the HWB)
 - A shared vision and objectives
- Future role of primary care
- By June 2016 CCGs and providers to develop system wide Sustainability and Transformation Plans (STP) encompassing health and care

Integrated Commissioning- an example of Place Based Commissioning

- Plymouth "One System, One Budget" maximizing use of Sec 75 powers to create pooled and aligned budgets
- Integrated Commissioning Strategies Cradle to Grave
- Integrating funds of £638 million
- What can't be "pooled" is "aligned"
- Underpinned by risk share and financial framework

Financial outlook – national context

- £8bn funding but £22bn savings
- Lowest ever growth funding in NHS history
- Potential £2bn gap in 15/16 with an increase in the number of Trusts, FTs and CCGs missing plan/in deficit
- CCG financial failure regime
- Local Government Spending Review and Settlement

Financial outlook – local context

- Finances increasingly constrained at a time when demand across the demand across the urgent health and care system has become challenging and waiting times for planned care are increasing
- CCG savings requirement at least £6m in 16/17 and around £20m over following 4 years
- Previous Council savings requirement £38m increased by £3.6 million in 2016/17 following Local Government Settlement
- Announcement of new power to levy Adult Social Care 2% "precept"



Commissioning Intentions



Your Care, Your Way

- Focus of our plans for system sustainability & transformation
- Outcome based commissioning approach
- Personalised care approach
- Increasing focus on prevention and selfmanagement
- Integrated approach to commissioning and providing
- Opportunities to develop a single pooled budget across health and social care

Care Planning

- Supports personalised care
- Essential for Personal Health Budgets
- Creates foundations for YCYW new models of care
- Supports patients with complex LTC's and comorbidities and frail elderly
- Strengthens work of Community Cluster Teams
- Contributes to admission avoidance
- Start with conditions where work is already in progress – diabetes and heart failure

Long Term Conditions & Older People

- Development of self-management support services for people with diabetes
- Mobilisation of Community Diabetes Specialist Nursing Service
- Identification of second LTC likely to be Cancer, specific focus subject to further analysis
- Develop the frailty pathway and review implications for the next phase of the Community Cluster Team Model
- Implement the 'Shape of Caring' review in care homes by providing training and development

Primary Care

- Conclusion of strategy development to:
 - Stabilise primary care provision
 - Ensure alignment with YCYW plans
 - Give clarity regarding priorities for future investment
- Implement outcomes of 'Preparing for the Future Project'
- Proactive coordination of care for patients with long term conditions
- Determine future relationship between the CCG & NHS England regarding delegated commissioning

Urgent Care

- Implement new integrated clinical standards and clinical hubs
- Review strategy for MIUs in the context of YCYW
- Develop ambulatory care pathways and implement new tariff
- 7 day working in primary care
- Links to care planning initiative

Planned Care

- Cancer services: review demand and capacity in light of NICE guidance and assess impact on waiting times for out-patient and diagnostic appointments
- Develop a community based musculoskeletal service model
- Develop an integrated audiology pathway
- Confirm role of Referral Support Service
- Evaluate the community based dermatology service pilot to inform the future model and commissioning arrangements for 2016/17

Public Health

- Re-specify a range of sexual health and lifestyle support services in light of national policies, NICE guidance, local needs analysis and alignment with Council's strategic review.
 - This to be done largely, but not exclusively, as part of the "your care your way" process.
- Redesign and restructure the health development team.
- Implement key public health strategies to improve local response to priorities including: health weight, physical activity, sexual health, alcohol, tobacco control

Children's Services

- Continue to implement the CAMHS transformation plan, investing in services to include: Schools Pilots, Support to Social Care, Digital Resources
- Implement Education, Health & Care Plan (EHCP) requirements to ensure that obligations under SEND reform are met
- Under the umbrella of YCYW re-specify services in light of national policies, NICE guidance and local needs analysis
- Review and re-commission the Bath Opportunity Pre-school specialist day care for children with complex needs
- Re-commission the Bath West Children's Centre, Children & Young People's Participation support and (in conjunction with adult services) the Direct Payments support service
- Implement the new Family Support and Play Service
- Implement the Early Help Strategy to increase the focus on early help to children, young people and their families in order to prevent needs escalating unnecessarily

Mental Health

- Design and build a new mental health in-patient unit on the RUH site (planned completion Autumn 2017) to improve facilities for the delivery of mental health inpatient and dementia services
- Continue to implement the B&NES Mental Health Crisis Concordat action plan
- Align all mental health and social care services with the new community services model developed as part of the YCYW programme
- Review and agree Special Patient Notes usage across the local health system to ensure people with mental health problems are able to receive joined up care at the point of crisis or emergency
- Ensure that Parity of Esteem is embedded across the wider healthcare system

Learning Disabilities

- Embed Care and Treatment Reviews (CTR) for people with a learning disability with local service delivery arrangements aligning with the Transforming Care Programme during 2016/17
- Joint work with Public Health and screening providers to improve access and increase the uptake of people with learning disabilities in national screening programmes
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Other Services

- Maternity and New born YCYW service specs, infrastructure and operational improvements at RUH, perinatal mental health.
- **Cancer Services** diagnostic access, focus on cancer survivorship.
- End of Life Care YCYW service specs, service integration, training, performance dashboard, bereavement services.
- **Medicines Optimisation –** *implement medicines strategy, antimicrobial stewardship, reinforce NICE guidance, local tariffs.*
- **Specialist Commissioning** *renal and obesity services transfer to CCG*

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Thank you Any questions?

