

Corporate Policy Development and Scrutiny Panel

Date: Tuesday 16th September 2025

Time: 4.00 pm

Venue: Council Chamber - Guildhall, Bath

Councillors: Robin Moss, Ian Halsall, Hal MacFie, Toby Simon, Malcolm Treby,
Colin Blackburn, Duncan Hounsell, Jess David and Gavin Heathcote



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1. Inspection of Papers: Papers are available for inspection as follows:

Council's website: <https://democracy.bathnes.gov.uk/ieDocHome.aspx?bcr=1>

Paper copies are available for inspection at the Guildhall - Bath.

2. Details of decisions taken at this meeting can be found in the minutes which will be circulated with the agenda for the next meeting. In the meantime, details can be obtained by contacting as above.

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Corporate Policy Development and Scrutiny Panel - Tuesday 16th September 2025

at 4.00 pm in the Council Chamber - Guildhall, Bath

A G E N D A

1. WELCOME AND INTRODUCTIONS
2. EMERGENCY EVACUATION PROCEDURE

The Chair will draw attention to the emergency evacuation procedure as set out under Note 6.

3. APOLOGIES FOR ABSENCE AND SUBSTITUTIONS
4. DECLARATIONS OF INTEREST

At this point in the meeting declarations of interest are received from Members in any of the agenda items under consideration at the meeting. Members are asked to indicate:

- (a) The agenda item number in which they have an interest to declare.
- (b) The nature of their interest.
- (c) Whether their interest is **a disclosable pecuniary interest** or an **other interest**,
(as defined in Part 4.4 Appendix B of the Code of Conduct and Rules for Registration of Interests)

Any Member who needs to clarify any matters relating to the declaration of interests is recommended to seek advice from the Council's Monitoring Officer or a member of his staff before the meeting to expedite dealing with the item during the meeting.

5. TO ANNOUNCE ANY URGENT BUSINESS AGREED BY THE CHAIRMAN
6. ITEMS FROM THE PUBLIC OR COUNCILLORS - TO RECEIVE STATEMENTS, PETITIONS OR QUESTIONS RELATING TO THE BUSINESS OF THIS MEETING

At the time of publication no notifications had been received.

7. MINUTES (Pages 7 - 16)

Minutes of the previous meetings:

25th March 2025

8th July 2025

8. CABINET MEMBER UPDATE

The Cabinet Member will update the Panel on any relevant issues. Panel members may ask questions on the update provided.

9. Q1 MONITORING REPORT (Pages 17 - 46)
10. PROCUREMENT UPDATE (Pages 47 - 48)
11. PANEL WORKPLAN (Pages 49 - 52)

This report presents the latest workplan for the Panel. Any suggestions for further items or amendments to the current programme will be logged and scheduled in consultation with the Panel's Chair and supporting officers.

The Committee Administrator for this meeting is Michaela Gay who can be contacted on michaela_gay@bathnes.gov.uk, 01225 394411.

BATH AND NORTH EAST SOMERSET

MINUTES OF CORPORATE POLICY DEVELOPMENT AND SCRUTINY PANEL MEETING

Tuesday 8th July 2025

Present:- **Councillors** Robin Moss, Ian Halsall, Toby Simon, Malcolm Treby, Colin Blackburn, Duncan Hounsell, Jess David and Gavin Heathcote

Apologies for absence: Councillors: Hal MacFie

148 WELCOME AND INTRODUCTIONS

The Chair welcomed everyone to the meeting.

149 EMERGENCY EVACUATION PROCEDURE

The Chair drew attention to the emergency evacuation procedure.

150 APOLOGIES FOR ABSENCE AND SUBSTITUTIONS

Councillor Hal McFie sent his apologies.

151 DECLARATIONS OF INTEREST

There were none.

152 TO ANNOUNCE ANY URGENT BUSINESS AGREED BY THE CHAIRMAN

There was none.

153 ITEMS FROM THE PUBLIC OR COUNCILLORS - TO RECEIVE STATEMENTS, PETITIONS OR QUESTIONS RELATING TO THE BUSINESS OF THIS MEETING

There were none

154 MINUTES

The minutes of the previous meeting will be brought to the September meeting of the Panel for confirmation.

155 CABINET MEMBER UPDATE

Councillor Mark Elliott, Cabinet Member for Resources, updated the Panel on the following:

- Item 10 on the agenda sets out the year end outturn. There are some initial indications around monitoring in the new year. The pressures in Children's services are continuing.

- Work has begun on the Jolly's store (Capital Project) which is on track. Morleys are set to open in early Spring.
- Being Our Best – the decision has been made on implementing the new job roles/pay scales. 60% of staff have a pay rise. The uncertainty has been removed.
- The communications improvement project is being rolled out. We are replacing the old phone system which will reduce the number of phone numbers on the website from 60 to 1.

Panel members asked the following questions:

Councillor Simon stated that he and Councillor Halsall sat on the Employment Committee and were involved in the decision regarding staff pay.

Councillor Moss asked for an update on a tourism tax. The Cabinet Member explained that Council Leaders had met recently to discuss this and hope to be given the power to bring this forward. Councillor Halsall noted that devolved nations have the power to levy. Councillor Blackburn asked if any potential figures had been discussed. The Cabinet Member stated that this had not been discussed but he would like the potential levy to be locally set.

Regarding BOB (Being Our Best), Councillor Moss asked why there are so many appeals and where are we in discussions with Trade Unions. The Cabinet Member explained that there are over 200 appeals, mostly by employees not affected by a pay change. The Operations Director stated that an extension had been given regarding the appeals and Trade Unions will be attending many of the meetings.

156 CORPORATE STRATEGY 2023-27 - END OF YEAR REVIEW

Councillor Elliott, Cabinet Member for Resources, introduced the report. He stated that this was the first time this report had been presented in this style. He added that KPIs (Key Performance Indicators) need to be regularly reviewed and formally invited the Panel to give their input. He suggested it would be useful to consider the KPIs being suggested by Government which would enable like for like comparisons across Councils. The Scrutiny Officer explained that the Government consultation ends on 12th September 2025 and he would set up a meeting with the Panel late summer and feedback.

Panel members raised the following points and asked the following questions:

In response to a question from Councillor David, the Cabinet Member confirmed that all indicators had been signed off by Cabinet last year.

Councillor David stated that it is good to make a distinction between things the Council can influence and what it cannot. She asked if indicators allowed us to directly follow Children's Services. The Cabinet Member agreed with the first point but pointed out that it has been suggested that the Government indicators may contain things that are not directly controlled by the Council. Regarding Children's Services indicators, he asked what would be useful. The Executive Director explained that there are two issues – outcomes for young people (in the remit of

another Panel) and financial issues. Councillor Moss stated that there was a Task and Finish Group looking at Family First.

Councillor Simon stated that the format does not expose critical areas of the Council and does not give enough context to enable comparison. The Cabinet Member stated that he took this on board and acknowledged the benchmarking opportunities if KPIs are the same in other Councils.

Councillor Moss stated that it would be useful to have a discussion on KPIs and that there would be a session on this. He stated that he would not want a return of league tables, the mood music is devolution. He asked about fair funding – looking at deprivation indicators and the element of accessibility of services in rural areas. The Cabinet Member stated that the fair funding review will have an effect on Local Government across the country. The officer explained that the consultation on the fair funding formula was complicated and will affect every local authority. He explained that deprivation is a significant factor and that we will lose as a result of that. We are not at the confirmed position currently. Councillor Moss suggested that a transition period would be in place for a significant time. The Cabinet Member stated that if the transition is good and we get stability, at least we can plan.

Councillor Halsall asked if there were any discussions around being a university city (a third of residents are students) and possible compensation for lack of council tax. The Cabinet Member stated that the response from the Minister suggested that they are looking at this.

Councillor Moss stated that previous measures of deprivation were on a ward level and he understood that the new levels would pick up smaller pockets of deprivation. The Chair thanked the Cabinet Member and officers.

157 REVENUE AND CAPITAL OUTTURN REPORT 2024-25

Councillor Elliott, Cabinet Member for Resources, introduced the report. He stated that there has been an improvement since Q3. He congratulated officers on the corporate effort to deliver a balanced revenue budget. He stated that the biggest overspend is in Children's Services - £6.18 m due to increased residential placements and foster care pressures.

Panel members made the following points and asked the following questions:

Councillor Leach asked if the demand led pressure in Children's Services could be offset by under budget areas. The Executive Director stated that the demand led pressure often results from the move from independent foster care into residential care. There have been more children in residential care this year. The Executive Director reported that there had been some commissioning improvements and recruitment of a senior commercial lead. Also, local provision development (e.g. Charlton House), high-cost placement review panels and SEND strategy alignment.

Councillor Simon asked why the overspend on high needs did not show in the negative reserves balance table. The officer explained that the negative reserve is not included in this report and will be shown in the statutory accounts. The Cabinet Member reported that plans for the Culverhay School site are held up at the treasury

at the moment. Councillor Moss stated that all Capital Programmes were suspended when the Government came in but there this should be moved forward soon.

Councillor Blackburn stated that Highways is under budget, parking has generated high income and highways maintenance is small. The overall picture looks like we are not spending the money. The Cabinet Member stated that it is difficult to report local government balance sheets in a meaningful way and stated that Panel advice on this would be gratefully received.

In response to a questions from Councillor Blackburn regarding Cleveland Pools, the Cabinet Member stated that he was not aware that more had been invested in this but would report back. He mentioned a presentation on highways to the last Cabinet meeting which sets everything out.

Councillor David asked for an update on the play area refurbishment. The Executive Director stated that we could move at pace with the programme as a result of mixed areas of funding.

Councillor Moss asked if departments are having to make cuts to make up for the shortfall regarding Children’s Services. The Cabinet Member stated that there is pressure on the rest of the Council but that pressure was mainly on income rather than savings. He gave credit to Council staff for efforts to meet the budget. He stated that staff morale had been good at the recent ‘Values Week’ events.

The Chair thanked the staff for high quality services in tough financial times.

158 PANEL WORKPLAN

The Panel noted the future workplan and following suggestions for future items:

- Monitoring the impact of VAT changes on private education and SEND demand.
- Procurement policy review, including member involvement at pre-tender stage and local procurement strategy.
- Progress update on library systems (suggested for November meeting).

The meeting ended at 5.18 pm

Chair(person)

Date Confirmed and Signed

Prepared by Democratic Services

BATH AND NORTH EAST SOMERSET

MINUTES OF CORPORATE POLICY DEVELOPMENT AND SCRUTINY PANEL MEETING

Tuesday 25th March 2025

Present:- **Councillors** Ian Halsall, Hal MacFie, Toby Simon, Colin Blackburn, George Tomlin, Duncan Hounsell, David Biddleston (in place of Robin Moss) and Lucy Hodge (in place of Malcolm Treby)

135 WELCOME AND INTRODUCTIONS

The Scrutiny Officer opened the meeting and, noting apologies from the Chair and Vice Chair, asked for nominations for Chair of the meeting today. Following a nomination from Councillor Blackburn, seconded by Councillor Simon – Councillor Hodge was elected Chair for the meeting.

Councillor Hodge welcomed everyone to the meeting.

136 EMERGENCY EVACUATION PROCEDURE

The Chair drew attention to the emergency evacuation procedure.

137 APOLOGIES FOR ABSENCE AND SUBSTITUTIONS

Councillor Moss sent his apologies and was substituted by Councillor Biddleston.

Councillor Treby sent his apologies and was substituted by Councillor Hodge.

138 DECLARATIONS OF INTEREST

There were none.

139 TO ANNOUNCE ANY URGENT BUSINESS AGREED BY THE CHAIRMAN

There was none.

140 ITEMS FROM THE PUBLIC OR COUNCILLORS - TO RECEIVE STATEMENTS, PETITIONS OR QUESTIONS RELATING TO THE BUSINESS OF THIS MEETING

Bob Goodman made a statement regarding Commercial Estate. Mr Goodman stated that, in his opinion, the Estates Department in the 1980's was one of the best. He added that the report to the Panel is uninspiring and called for a fresh, independent, public report. He stated that he had concerns regarding Aequus.

141 MINUTES

The Panel confirmed the minutes of the previous meeting as a true record and they were duly signed by the Chair.

142 CABINET MEMBER UPDATE

Councillor Elliott, Cabinet Member for Resources, updated the Panel on the following:

- A good news story regarding the former Jollys store in Milsom Street. We have had a difficult tenant and moving to a reliable, prestigious tenant in Morleys. We are spending money on the roof repair. Morleys move in during the Autumn and the store should open next February/March.

Councillor Roper, Cabinet Member for Economic and Cultural Sustainable Development, updated the Panel on the following:

- Fashion Museum – we are waiting to hear from the National Lottery Heritage Fund.
- Corporate Estate – the open week in parade gardens had many visitors. The entrance fee has been dropped.
- Regeneration Team are making advancements with the market square and town hall in Midsomer Norton.
- Somer Valley Enterprise Zone – the CPO process is behind schedule at present.
- The Association of Leading Visitor Attractions put the Roman Baths at 2nd place (1st place – Stone Henge).

Councillor Blackburn asked about the former tenant in Milsom Street and asked about the repairing lease. The officer stated that it was a repairing lease until 2018 when House of Fraser went into administration.

The Chair thanked the Cabinet Members.

143 AEQUUS PERFORMANCE UPDATE

Councillor Guy, Leader of the Council, introduced the report. There was some discussion around the set up of Aequus.

Panel members made the following points and asked the following questions:

Councillor Simon ask about projects in Milsom and Stall Street. The officer explained that units are being developed above shops as retail units do not always want use of upper floors. Sometimes there needs to be separate access. No exact number at present.

Councillor Biddleston stated that it was great to hear ambitions for social housing. He stated that the Audit Committee had asked for a visit as this helps. Councillor Guy stated that it could be arranged for members to view examples of converted units that had been empty for decades.

Councillor Blackburn asked about interest rates regarding ADL and how this is mitigated as BANES is the banker. The officer explained that these are relatively short loans (1-3 years) and set at certain levels. The Director explained that the credit rating of the company is improving as the company matures. We never want to expose the Council to financial risk. It is sensible and prudent.

Councillor MacFie asked what proportion of the 1000s of units in the pipeline are originally BANES owned. Councillor Guy explained that there will be a limit to the amount that is in our property portfolio, we encourage Aequus to look further afield.

Councillor Blackburn asked about South Quays where the commercial development went ahead before the planned apartments. The Director explained that Aequus are looking at a new planning application.

Councillor Blackburn referred to the aim to reach EPCA on everything and asked about how difficult this will be. He also referred to snagging costs at Sladebrook. Councillor Guy stated that the EPCA target is extremely ambitious but the commitment is for all new builds. Sometimes we cannot quite manage it, it is bespoke for each property. Councillor McCabe, Cabinet Member for Built Environment, Housing and Sustainable Development explained that a building becomes a retrofit when we look at it again. He stated that we do have the technology and skills to meet the challenges. The officer added that the Council do not have control once the building is sold.

The Chair thanked the Leader, Cabinet Member and officers.

144 QUARTER 3 BUDGET MONITORING UPDATE

Councillor Elliott, Cabinet Member for Resources introduced the report. He explained that, despite challenges, there is a reasonable expectation that we can get this year back into balance. There are still extraordinary pressures on Children's Services. We are addressing this in the long terms with in-house provision. Overall we are moving in the right direction.

The Executive Director updated the Panel on the external review of the Home to School Transport service and stated that there had been good feedback as well as improvements suggested. A key focus is loan taxi journeys - we are moving to an in-house model. She stated that there had also been good feedback regarding Children's Services. We are working on demand management/sufficiency and front door early help. We are also working with colleagues in the health service with regard to payments for certain provisions.

Panel members made the following points and asked the following questions:

Councillor Hounsell asked about the future on respite care. The Executive Director explained that there has been a pause on Newton House, we are engaged with families but currently, no change in service. The Chair informed the Panel that the Children, Adults, Health and Wellbeing Panel would be considering respite care at their next meeting.

Councillor Simon asked about suggestions that the Council had lost the anchor tenant for Bath Quays. The Director explained that there is a floor and a half that is vacant. There had not been adequate forecasting so factors mean that the forecast position has not been achieved. The market has improved and we are encouraged.

Councillor MacFie asked about the deficit with regards to the Dedicated Schools Budget. The Cabinet Member explained that this is a safety valve (Central Government) programme which is an issue across all Councils. Councillor Simon stated that this does cost us in terms of borrowing. The Cabinet Member agreed.

Councillor Biddleston stated that the Government have underfunded in the area of SEND and asked if we are significantly oversubscribed in terms of EHCPs. The Cabinet Member stated that the rule change means that there has been a dramatic increase in EHCPs. In his view this is one of the most serious problems that central government should get hold of. We hope early intervention and support in school will help.

The Executive Director stated that she would investigate the information we have regarding empty taxis in response to a query from Councillor Biddleston.

The Cabinet Member stated that he would ask for data regarding a breakdown of charges for parking in response to a request from Councillor Blackburn.

In response to a query from Councillor Blackburn regarding the Council Tax increase and impact on people eligible for the Council Tax Support Scheme, the Cabinet Member stated that there will be a scaled rise. The scheme has been successful.

Councillor Simon asked about Community Support Contracts. The Executive Director stated that we are trying to give certainty to providers.

In response to a query from Councillor Simon regarding technical skill and resource to get things done (regarding the Capital underspend), the Cabinet Member explained that there had been service issues eg. Surveyors, but this had now been rectified. The Director explained that this had been an industry wide resource challenge (including fleet/equipment in the construction sector). He explained that the Capital Programme is set with contingency so the aim would never be to spend 100%.

Councillor Hodge asked if the Panel could receive feedback on Home to School Transport in 6 months (November, when we know the school intake).

The Chair thanked the Cabinet Member and officers.

145 COMMERCIAL ESTATE UPDATE

Councillor Elliott, Cabinet Member for Resources, introduced the item and gave a presentation which covered the following:

- The Commercial Estate, Principal Objective: To generate resilient net income
- The Commercial Estate rental income and lettings income
- Commercial Estate Voids

- The Commercial Estate rent arrears
- The Commercial Estate Capital Works Programme
- Climate & Environment Emergency Performance

Panel members made the following points and asked the following questions:

Councillor Tomlin asked for an update regarding the voids. The officer explained that all terms had been agreed and documentation was being prepared. Regarding the position of the Corporate Estate debt, the officer explained that during the separation of Corporate and Commercial Estate, a number of assets were held for Corporate purposes and a debt incurred.

Councillor Blackburn asked about dilapidation. He asked how we manage the risk and do we expect tenants to pick up the repairs. The officer explained that internal repair can be recovered via a service charge agreement. We are not borrowing more than 30% capital gains.

Councillor Hodge asked if there could be a report back to Panel in the Autumn with regards to voids awaiting work.

The Chair thanked the Cabinet Member and officer.

146 CORPORATE ESTATE UPDATE

Councillor Roper, Cabinet Member for Economic and Cultural Sustainable Development, introduced the report and gave a presentation which covered the following:

- Corporate Estate and Development
- Smarter structure – 5 pillars
- Estates Utilities
- Estate Decarbonisation – supported by Renewable Energy team

The Chair thanked the Cabinet Member and officer for the update which had been requested by the Panel.

147 PANEL WORKPLAN

The Panel noted the workplan and the following suggestions for future items:

- Corporate Performance Indicators
- Libraries Update
- More information on enhancing communication with residents

The meeting ended at 5.56 pm

Chair(person)

Date Confirmed and Signed

Prepared by Democratic Services

Bath & North East Somerset Council	
MEETING:	Corporate Policy Development & Scrutiny Panel
MEETING:	16th September 2025
TITLE:	Revenue and Capital Budget Monitoring, Cash Limits and Virements – April 2025 to June 2025
WARD:	All
AN OPEN PUBLIC ITEM	
<p>List of attachments to this report:</p> <p>Appendix 1 - Revenue and Capital Budget Monitoring, Cash Limits and Virements – April 2025 to June 2025 Cabinet Report</p> <p>Annex 1: Key Scheme Capital Monitoring Commentary</p> <p>Annex 2: Revenue Savings Monitor</p>	

1 THE ISSUE

- 1.1 The report was considered by the Cabinet at their 10th July 2025 meeting. It presents the April 2025 to June 2025 revenue and capital budget monitoring for 2025/26.

2 RECOMMENDATION

The Panel is asked to;

- 2.1 Note and discuss the Revenue & Capital Q1 2025/26 Monitoring Report.

3 THE REPORT

- 3.1 The Revenue & Capital Budget Monitoring report and supporting main detailed appendices are included as the appendices to this report and for Panel consideration.
- 3.2 The Revenue budget has been assessed for key risks across the organisation.
- 3.3 Service areas with adverse outturn positions in 2024/25 and which continue to demonstrate high risk of overspend in 2025/26 include Children's Services, Corporate Estate, Commercial Estate, Waste Services and Heritage Services.
- 3.4 Early estimates for Parking Services and Corporate Budgets (treasury management and borrowing costs to support the capital programme) are anticipated to offset some of these risks.
- 3.5 Budgeted contingencies will be allocated later in the year if these risks materialise and cannot be mitigated.

- 3.6 Savings of £14.01m were included in the 2025/26 budget. At present £9.98m savings are forecast as delivered, with the remainder either being mitigated through alternative measures, or flagged as delayed or undeliverable. Savings delivery will be monitored closely through the year and management action plans identified when delivery is at risk.
- 3.7 Directors are actively developing mitigation plans for the service areas at high risk of overspend to manage this position in year and bring the Council back into a balanced position. A more detailed update will be provided in the Quarter 2 monitoring report.
- 3.8 The current position of the 2025/26 Capital Programme is a forecast spend of £108.2m against a budget of £108.9m. Of the variance of £0.7m, £0.4m is anticipated will be rephased into future years.

4 STATUTORY CONSIDERATIONS

- 4.1 The annual Medium-Term Financial Strategy and planning process allocates resources across services with alignment of these resources towards the Council's corporate priorities. This report monitors how the Council has performed against the budget and Capital Programme set in February 2025.

5 RESOURCE IMPLICATIONS (FINANCE, PROPERTY, PEOPLE)

- 5.1 These are contained throughout the attached report and appendices.

6 RISK MANAGEMENT

- 6.1 The substance of this report is part of the Council's risk management process. The key risks in the Council's budget were assessed by each Director, with these risks re-assessed regularly as part of the budget monitoring process.

7 CLIMATE CHANGE

- 7.1 The Medium Term Financial Strategy and budget process aligns resources towards the corporate priorities and objectives set out in the Corporate Strategy, which includes tackling the climate emergency. This report monitors the Council's financial performance against those budgets.

8 OTHER OPTIONS CONSIDERED

- 8.1 None.

9 CONSULTATION

- 9.1 Consultation on the Cabinet Report was carried out with the Cabinet Member for Resources, Directors, Section 151 Finance Officer, Chief Executive and Monitoring Officer.

Contact person	<i>Gary Adams – Head of Financial Management</i> Gary_Adams@bathnes.gov.uk <i>Paul Webb – Senior Finance Manager</i>
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	Paul_Webb@bathnes.gov.uk <i>Jeff Wring - Director of Financial Services, Assurance & Pensions (S151 Officer)</i> Jeff_Wring@bathnes.gov.uk
Background papers	Revenue and Capital Budget Setting reports;
Please contact the report author if you need to access this report in an alternative format	

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Bath & North East Somerset Council		
MEETING:	Cabinet	
MEETING DATE:	10 th July 2025	EXECUTIVE FORWARD PLAN REFERENCE:
		E 3625
TITLE:	Revenue and Capital Budget Monitoring, Cash Limits and Virements – April 2025 to June 2025	
WARD:	All	
AN OPEN PUBLIC ITEM		
<p>List of attachments to this report:</p> <p>Appendix 1 – Key Scheme Capital Monitoring Commentary</p> <p>Appendix 2 (i) & 2 (ii) – Capital Virements & Capital Programme by Portfolio</p> <p>Appendix 3 (i) & 3 (ii) – Proposed Revenue Virements & Revised Revenue Cash Limits</p> <p>Appendix 4 – Revenue Savings Monitor</p>		

EXECUTIVE SUMMARY

a) Revenue budget

The Revenue budget has been assessed for key risks across the organisation.

Service areas with adverse outturn positions in 2024/25 and which continue to demonstrate high risk of overspend in 2025/26 include Children's Services, Corporate Estate, Commercial Estate, Waste Services and Heritage Services.

Early estimates for Parking Services and Corporate Budgets (treasury management and borrowing costs to support the capital programme) are anticipated to offset some of these risks.

Budgeted contingencies will be allocated later in the year if these risks materialise and cannot be mitigated.

Savings of £14.01m were included in the 2025/26 budget. At present £9.98m savings are forecast as delivered, with the remainder either being mitigated through alternative measures, or flagged as delayed or undeliverable. Savings delivery will be monitored closely through the year and management action plans identified when delivery is at risk.

Directors are actively developing mitigation plans for the service areas at high risk of overspend to manage this position in year and bring the Council back into a balanced position. A more detailed update will be provided in the Quarter 2 monitoring report.

b) Capital budget

The current position of the 2025/26 Capital Programme is a forecast of £108.2m against a budget of £108.9m. Of the variance of £0.7m, £0.4m is anticipated will be rephased into future years.

c) Council Tax and Business Rates

The forecast cost of the Local Council Tax Support Scheme is currently £0.2m below budget at £10.8m.

The current level of retail business rate relief granted is £4.7m which is £0.4m above the £4.3m originally estimated for 2025/26. Empty property relief is currently £4.8m which is in line with the allowance included when setting the business rate income forecast for 2025/26.

d) Council Reserves

The Council holds general unearmarked reserves of £12.6m, this is held corporately to manage in year financial pressures that cannot be mitigated within existing budget levels.

1 THE ISSUE

- 1.1 This report presents an overview of services across the Authority with the highest risk of financial pressure or upside for the 2025/26 financial year, using information available up to the end of June 2025.

2 RECOMMENDATION

The Cabinet is asked:

- 2.1 To note the 2025/26 revenue budget risk analysis detailed within paragraphs 3.2 to 3.10 of the report (as at the end of June 2025).
- 2.2 To note and approve where required the revenue virements listed in Appendix 3(i).
- 2.3 To note the capital year-end forecast detailed in paragraph 3.23 of this report;
- 2.4 To note the changes in the capital programme including capital schemes that have been agreed for full approval under delegation listed in Appendix 2(i).

3 THE REPORT

- 3.1 The Budget Management Scheme requires that the Cabinet consider the revenue and capital monitoring position four times per year.

REVENUE BUDGET

- 3.2 The financial landscape for Local Government continues to be challenging. The 2025/26 Budget was agreed by Council in February 2025. The Budget Report outlined the significant budget risks the organisation was facing, ranging from changes in cost as a result of the government National Insurance changes, to demand on statutory services rising above modelled levels. The report acknowledged these unknowns, coupled with the delivery of challenging savings targets, meant there was significant financial risk exposure to the council. Consequently substantial budgeted contingencies were built into the budget to help mitigate any shortfall in management action plans to bring the Council's budget to a balanced position.
- 3.3 Quarter 1 monitoring is challenging with such little information on in-year activity available at the time of writing as it is based on only 2 months actual data. Risk is much easier to quantify than associated mitigations, and as such the creation of an organisation forecast at this point in the year often paints a worst-case scenario. Therefore, this monitoring update provides a risk-based assessment of those services that are of highest risk of material over or under spend.
- 3.4 Services highlighted in section 3.5 have been detailed as higher risk from a financial perspective because of material 2024/25 variances, or where emerging 2025/26 risks need noting. Management actions and available mitigations are also detailed to provide a balanced picture.

Portfolio Commentary

3.5 Key risks and associated planned mitigating actions by Portfolio are as follows:

Leader of the Council

This portfolio only contains the Housing Delivery Vehicle (Aequus), of which there is no financial risk to note to at this point in the year.

Sustainable Bath and North East Somerset

Many grant funded projects sit within this cash limit and pose little to no financial risk to the organisation. Similarly Green Transformation and Environmental Monitoring services had small variances in 2024/25 and no change is expected for 2025/26. Parks and Open Spaces is the main operational service sat within this portfolio, of which there is minimal risk of variance at present.

Resources

This portfolio contains many of the council's support services, of which there were some small underspends reported in 2024/25. Many of these underspends were one-off, linked to staffing vacancies or contracts, and are unlikely to continue into 2025/26. However, the portfolio does hold four main areas of financial risk / upside, that are detailed as follows:

Waste Services (Now included in Resources due to change in Cabinet Portfolio's from May 2025):

Waste Services ended the 2024/25 financial year £0.97m over budget, due to pressures on staffing, fleet and depot costs.

As part of 2025/26 budget setting growth was applied to partially rebase staffing budgets, however costs are currently forecast to remain higher than the additional funding. As a key front-line service, sickness and holiday cover is crucial, limiting any vacancy management savings. Options for wider cost mitigations are limited as many of these opportunities were built into the budget setting process for 2025/26, while demand dictates many of the larger contracts, limiting contract management savings too. However, the service is expecting to continue to see increased income from trade waste and garden waste which will help reduce the pressures. All of this considered, the risk of material overspend still remains high, currently forecast to be in the £200k-£300k range.

Commercial Estate:

The Commercial Estate ended 2024/25 £0.2m over budget and this adverse position is currently likely to continue into 2025/26.

Rental income shortfall is the key area of pressure, although increased service supported borrowing costs and the cost of legal representation are also forecast to be contributing.

The rental income budget was increased by £0.2m for 2025/26 to reflect that works to void units that would be completed during the early part of the year, allowing an increase in assets that could be let. Working to make properties available to market and let will continue to be prioritised, however due to market conditions, any new lettings will almost certainly involve rent free periods reflecting market patterns, which will impact upon timings of new income

generated. Whilst other mitigations are considered we are forecasting a material budget pressure of £0.5m - £1m.

Corporate Budgets:

The cost for the Council's borrowing is currently forecast to be £350k under budget. This is due to the favourable interest rates obtained for the actual borrowing taken during the first quarter of 2025/26, which was required to refinance maturing loans as well as forecast savings against budget for the remaining loans which will be refinanced during the year.

The interest rates obtained on the replacement borrowing taken during quarter 1 was lower than the estimated average interest rate for replacement borrowing used when setting the 2025/26 budget. This was due to a mixture of a) changes in market conditions since the budget was calculated, and b) the strategic decision to borrow from the PWLB for 5 & 10 years, which has a lower interest rate than the 20 year longer term rate used when setting the budget.

With current cashflow forecasts indicating that further new / replacement borrowing will not be required until later in the year, similar to 2024/25, there could be further favourable variances in borrowing costs as the year progresses giving an overall forecast range of between £350k and £750k. This will depend on both the profiling of actual Capital Programme expenditure and market rates in the future.

Economic And Cultural Sustainable Development

This portfolio contains three particular areas of financial risk, all of which are a continuation of pressures recorded in the 2024/25 outturn report.

Heritage Services:

The service ended the 2024/25 financial year £0.6m short of its net income target, primarily due to lower visitor numbers than anticipated compared to when setting the budget.

A total of 993k visitors came to the Roman Baths in 2024/25, with an increase to 1.1m visitors budgeted for 2025/26. Based on the past six months demand data, visitor numbers are expected to fall short of budget, a trend that reflects what's happening across the sector, particularly in sites with high international visitor numbers. At this early stage of the year forecast expectation is now for 1.05m visitors, which equates to a £1.3m reduction in income against budget, although key trading periods in the summer will be critical as to whether the reduced growth expectation materialises.

Lower retail sales linked to lower visitor numbers and cost pressures linked to the vacation of the Culverhay site are adding to the financial challenge this year. A variety of cost mitigations are being pursued, as well as extra focus on wider income generating products, but a material financial risk exposure of between £1.25m and £1.75m needs to be noted at this early stage in the year.

By the time Quarter 2 estimates are produced we will have seen the outcomes of the critical summertime trading period, which will provide a clearer picture of the financial risk for this key income generating service area for the council.

Corporate Estate:

The service ended 2024/25 with a £0.5m adverse variance, a pressure that is currently forecast to continue into 2025/26. This is further compounded by £0.3m increase in target efficiencies for 2025/26. Budgeted savings have not yet been achieved due to slippage in rationalising the estate through disposal or redeployment, and the delay in the adoption of the Corporate Landlord model.

Property costs are high due to assets being held void. Some mitigations are available through recharging staff time to projects and holding posts vacant whilst smarter structures are implemented. There is also a balance to be struck in managing this year's financial position and further impacting future years' costs. Overall, there is a material forecast risk exposure of £0.5m and £0.8m, subject to decisions around the corporate estate asset holdings being expedited.

Regeneration:

Regeneration ended the 2024/25 financial year £1.1m over budget, primarily due to floor space remaining vacant within the Bath Quays South (BQS) property.

An increase in tenancy uptake was anticipated in 2025/26 with a further £150k added to the income target. However, floor space is not fully let yet and at this early stage in the financial year, we forecast a rental income shortfall of approximately £350k, although this will be partially mitigated by reducing running costs. Other risks to the service include staff recharges to project and capital work, which can often be volatile and depend on project demand. The risk of a material overspend remains and is currently anticipated to be in the region of £250k-£400k.

Adult Services

Adult Social Care reported a balanced position for 2024/25, this was following a transfer of £0.4m from the Adult Social Care Reserve. Increased activity had been seen in 2024/25 with demand for package placements increasing on average by 16%. The cost of care also continued to increase during the year due to the economic and market factors experienced through 2024/25 and the increasing complexity in care needs.

For 2025/26, the service expects to achieve a balanced budget, again, using monies from their ring-fenced reserve for this.

The overbudget positions seen in the Older Peoples and Learning Disabilities services, have continued into 2025/26. Residential Care and Home care are the areas of pressure within the older people's service, the number of residential placements stood at 143 as at the end of May 2025, compared to 119 at May 2024 and 92 at May 2023. This rapid rise continues to create budget pressure. Homecare hours stood at 4361 as at May 2025, compared to 4100hrs in May 2024 and 3201hrs in May 2023. Whilst the increased use of homecare is in line with the services strategy, the continued increase in residential placements is impacting on overall costs.

The review of the pooled arrangements within the learning disabilities service was concluded in 2024/25, and new agreed joint funding arrangements are now in place. These arrangements now replace the previous long standing pooled

funding arrangements with BSW ICB. However, budget pressure in residential and Supported living services has continued into 2025/26.

Service plans are being agreed for both services to reduce the budget pressure, arrangements for hospital discharges have continued into the current year enabling close working with BSW ICB to ensure effective and efficient discharge of clients. We continue to work closely with BSW ICB on both these areas to ensure appropriate funding is agreed.

The other areas within the service are forecasting to be balanced or under budget, which will offset the overall service position and minimise the draw requirement on the reserve.

The Operational and Learning Disabilities provider services returned to the council in 2024/25, following the end of the contract with HCRG. Both these services are forecast to be balanced but work continues on the future structure and service delivery requirements.

Children's Services

Children's Services (excluding home to school transport) closed the 2024/25 financial year with a £4.78m overspend, largely driven by rising demand and Residential placement costs.

Despite increased budget provision for 2025/26, a late-year surge of eight new Residential placements resulted in a £2.7m pressure rolling forward. These pressures have increased further during the first quarter of 2025/26 following an additional four placements required to safeguard vulnerable young people, increasing the pressure further by £1.5m. A potential need for 4 more placements estimated at £1.5m poses a growing risk in addition.

Upward cost pressure from the market combined with higher cost packages required to support the most vulnerable and complex young people and increased demand are continuing to put a potential significant strain on the budget.

Ongoing pressures also stem from the support needs of disabled young people and unaccompanied asylum seeker young people, both identified as significant financial risks for the year. In Education, teachers' pension costs pressures continue from 2024/25, along with agency staffing. Agency staff reliance costs pressures also continue to affect Social Care and are needed to meet demand and cover vacancies.

Finally risks from delivery of existing savings plans and disputed invoices with the ICB mean that material financial risk is high.

To mitigate these pressures Children's Services are delivering a targeted response through an enhanced Transformation Programme. This includes a focused placements taskforce responsible for cost assurance and ensuring that young people's needs are met through the most effective and sustainable means possible.

Therefore, when taking all these issues into account and the level of uncertainty around demand costs a significant material forecast of £4m - £8m over budget is currently being projected.

Home to School Transport ended 2024/25 with a £1.4m adverse outturn position.

Net growth of an equivalent amount was built into the 2025/26 budget. It is planned that any increases in demand and/or price are offset by rerouting existing vehicles and increasing the use of internal transport provision, to bring the service to a break-even position for 2025/26. Whilst this is the plan, financial risk surrounding a demand led, statutory service is still high, and at this early-stage savings remain challenging. Efforts to understand demand for the September 2025 school intake have already commenced to help more detailed forecasting for the Quarter 2 budget monitor, although it should be noted that the full demand picture will not be known until later in the Autumn.

Schools (Dedicated Schools Grant)

The Dedicated Schools Grant (DSG) overspent for 2024/25 by £10.53m taking the cumulative to deficit at the end of 2024/25 to £32.795m.

Additional overspend for 2025/26 is anticipated at a similar, but slightly higher level. This overspend is due to the costs associated with supporting pupils with SEND needs. There is a Safety Valve plan in place currently being reviewed by the Department for Education, which seeks to address the built-up deficit of overspend of the DSG, and bring spend in line with the grant allocation by the end of the Safety Valve term.

Communications and Community

This is a new Cabinet Portfolio and contains a wide ranges of council services. Most of these service areas are expected to break-even in 2025/26 with no emerging cost pressures to note.

There will always be some financial risk surrounding income generating services, of which Public Protection (Licensing), Bereavement Services, Events and Registrars are the largest income generating areas. Licensing and Bereavement Services continue to hold the largest element of risk for achieving budgeted income levels in 25/26, both are being reviewed closely and further detail will be provided for the quarter 2 budget monitor.

Sustainable Transport Strategy

Most of the expenditure across the Transport Strategy and Clean Air Zone services are externally funded and therefore pose no material financial risk to the organisation.

Parking Services ended 2024/25 overachieving its income target by £0.8m. This, combined with staff and expenditure savings led to a £1m favourable outturn position against budget.

For 2025/26 income budgets were increased by £1.0m, a figure derived from both demand and price increases. At this early stage of 2025/26, both car parking and penalty charge notice income are trending above budget and are expected to continue throughout the year. Current estimates put this in the range of £100k-£250k. At present there are no new emerging risks for this financial year, however parking income is volatile, therefore there is always a risk that income may not continue to trend above budgeted levels.

Sustainable Transport Delivery

Many transport related grant funded projects sit in this portfolio, of which all expenditure is externally funded and therefore poses no financial risk to the

organisation. The Highways Maintenance service always comes with an element of risk as spend is dependent on whether events, particularly during the winter period. However, despite a challenging January and February, the service ended 2024/25 with a small underspend and there is nothing to note at this point in the year that increases the risk of overspend for 2025/26. Network and Traffic Management ended 24/25 in a favourable position, and this could continue into 25/26 dependent on demand.

Built Environment, Housing and Sustainable Development

The main areas of financial risk in this portfolio are with the demand led services of Planning, Housing and Building Control.

Housing have received an increase grant allocation for 2025/26 for Rough Sleeping, Domestic Abuse and Homeless Prevention which is good news for service provision and reduces the risk of increases in temporary accommodation costs creating an adverse budget variance.

The Development Management service (Planning) is sensitive to market conditions which then impacts upon the financial position, although at this early stage in the year there isn't any immediate risks to note.

Building Control ended 2024/25 with a £233k adverse outturn position and this was primarily due to the underachievement of income due to a lack of applications.

With market conditions not improving there is risk of a similar position materialising, although there are available mitigations, including earning extra income from work completed for the Building Safety Regulator as part of a nationwide programme of works.

Savings Performance

- 3.6 The 2025/26 revenue budget approved savings of £14.01m. Delivery of these savings will be monitored throughout the year, with £9.98m forecast as achieved at the end of June, representing 71% delivery. Of the £4.03m not currently achieved, £0.04m are being mitigated through savings, contingency or income elsewhere in the respective service, while £3.99m of savings are currently delayed or unachievable, resulting in material forecast pressures.

Being Our Best Programme:

Included within the approved savings target is £2m of additional cost reductions relating to the organisation's Being Our Best programme. The programme was budgeted to deliver a £4.5m reduction in organisation staffing costs by 2025/26. As at the end of 2024/25, £0.5m had been delivered. Currently it is forecast that a further £1.5m will be delivered in year, resulting in a significant risk that there will be a shortfall against the budgeted target of approximately £2.25m - £2.75m.

Mitigations and Contingencies

- 3.7 Sections 3.5 and 3.6 outline some of the key areas of risk exposure across the organisation, along with some of the management actions plans directors and service leads are undertaking to minimise the chances of risk materialising.
- 3.8 However, it is unlikely all risk will be contained and consequently budgeted contingencies will be required to help mitigate the overall position. We anticipate that some of this contingency will be allocated through the Q2 forecast when we have more data to substantiate the current forecasts.
- 3.9 As previously detailed this level of risk was anticipated and the 2025/26 budget included £9.8m of budget contingencies, broken down into the following categories:
- Corporate Contingency of £3m for savings delivery risk and slippage
 - Contract Inflation Provision of £2.6m for the impacts of Employer National Insurance on supplies and services and contract spend across services.
 - High Risk Service Demand & Cost Increase Provision of £4.2m
- 3.10 A summary of risk exposure by mid-point and by portfolio are summarised in the following table, with a coloured RAG rating to highlight adverse / favourable risk:

Cabinet Portfolio	Risk Exposure (mid-point) £'000
Resources – Commercial Estate	750
Resources – Waste Services	250
Resources – Corporate & Support Services	(600)
Economic And Cultural Sustainable Development	2,800
Children's Services	5,900
Sustainable Transport Strategy	(200)
Portfolio Risk Exposure	8,900
Being Our Best Programme	2,500
Budgeted Contingencies	(9,800)
Revised Organisation Risk Exposure	1,600

REVENUE BALANCES AND RESERVES

3.11 The current Employer's national pay offer for 2025/26 is estimated at 3.2%, which is within the 4% included in the budget. Negotiations on the pay award continue and as such this remains an estimate at this stage and further updates will be provided in future monitoring reports. Service budgets will be adjusted once the final pay award is agreed.

Key Reserves

3.12 The following table shows the balances of key reserves at the beginning of the year, planned use, and expected balance at the year-end based on current forecast:

Reserve Title	Balance as at 01/04/2025 £'m	Projected Use / Commitments £'m	Estimated Balance 31/03/2026 £'m
Revenue Budget Contingency	2.97	(0.44)	2.53
Financial Planning and Smoothing	6.67	(2.22)	4.45
Transformation Investment	4.53	(0.76)	3.77
Restructuring & Severance	4.83	(3.00)	1.83

Flexible Capital Receipts

3.13 Flexible Capital Receipts are being utilised for revenue spend that results in ongoing revenue savings. The February 2025 Budget Report – Efficiency Strategy confirmed a continued £11.5m allocation of capital receipts for this purpose. This has now been updated to reflect the re-profiled requirement and re-phasing into 2025/26 as follows:

	Actual Usage 2017/18 to 2023/24 £'m	Actual Usage 2024/25 £'m	Available Balance £'m	Est Total Usage £'m
Flexible Capital Receipts	9.73	1.38	0.39	11.50

3.14 Unapplied capital receipts of £3.380m were carried forward from 2024/25, with £0.055m received in 2025/26 so far and £3.8m budgeted for.

General Fund Un-Earmarked Reserve

3.15 The General Fund Un-Earmarked Reserve is retained to meet the Council's key financial risks. The risk assessment has set a range of between £11.8m and £13.0m to meet those risks in the 2025/26 financial year. The reserve has a

current uncommitted balance of £12.6m in line with the level reported in the 2025/26 Budget Report.

Revenue Budget Virements

- 3.16 Any revenue budget virements which require Cabinet approval are listed in Appendix 3(i). Technical budget adjustments are also shown in Appendix 3(i) for information purposes, as required by the Budget Management Scheme.

COUNCIL TAX, COUNCIL TAX SUPPORT AND BUSINESS RATES

- 3.17 The 2025/26 tax base allowed for the same number of Local Council Tax Support (LCTS) recipients as at the end of November 2024 to continue into 2025/26. The budget estimate of costs of LCTS were set at £11.0m. The current cost estimate is cost is £0.2m under budget at £10.8m with 6,352 working age claimants and 3,357 Pensioner claimants.
- 3.18 The actual outturn position on LCTSS and the impact on the Council Tax collection fund will depend on a number of variables, including the change in number of claimants and the period claimants remain eligible for support whilst seeking employment and this will continue to be monitored closely during the year.

Business Rates

- 3.19 The government announced, as part of the Chancellor's Autumn Statement in November 2023, that the retail, hospitality, and leisure business rate relief scheme would be extended for a sixth year in 2025/26, but with a reduction in the level of relief from 75% to 40% whilst maintaining the cap on the relief at £110,000 per business.
- 3.20 The Council continues to be recompensed for the reduction in business rate income arising from this relief via a s31 compensation grant. The current level of retail relief granted is £4.7m which is £0.4m above the £4.3m originally estimated for 2025/26.
- 3.21 Empty property relief is currently £4.8m which is in line with the allowance included when setting the business rate income forecast for 2025/26. The forecast overall impact on the business rates collection fund position will be reviewed during the second quarter and the position in relation to reliefs will be closely monitored.
- 3.22 As set out in the Budget Report, any surplus or deficit on the Business Rate Collection Fund and associated income will be transferred to or from the Business Rates Reserve for consideration as part of the Business Rates calculations for future years and this position will be reflected in the 2025/26 budget.

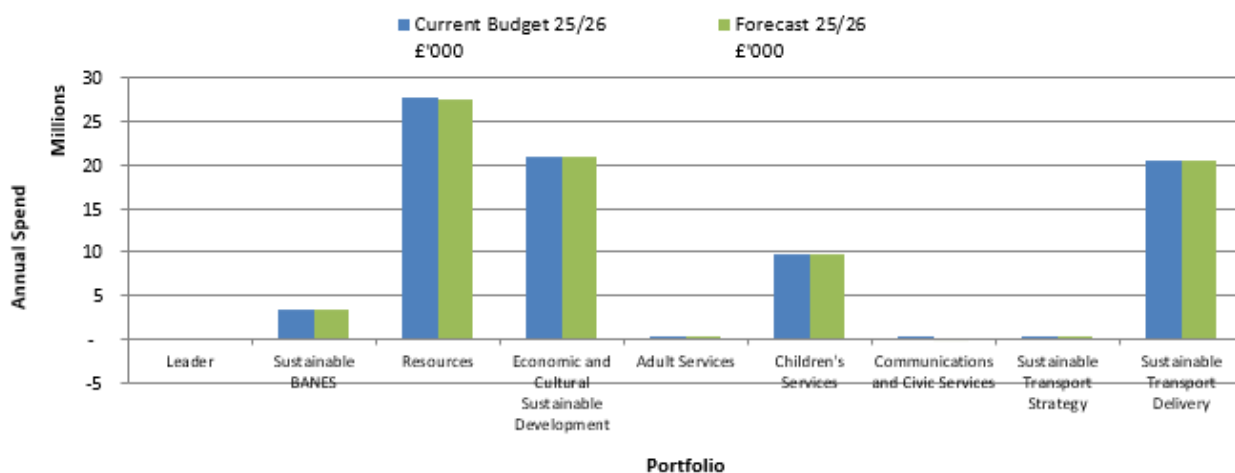
CAPITAL BUDGET

3.23 The current position of the 2025/26 Capital Programme is a forecast of £108.2m against a budget of £108.9m, giving a variance of £0.7m, £0.4m of which is forecast to be re-phased to future years. The significant part of the variance is related to two programmes; the revised profile of forecast future loan drawdowns by the Council's housing company, with £0.25m moving to 2026/27 and future years and £0.3m forecast saving as the Bath City Centre Security Project reaches its conclusion at Beau Street. The following table shows a summary of the current position by Cabinet Portfolio. The full breakdown of the Capital Programme by Portfolio can be found in Appendix 2(ii) with key scheme commentary in Appendix 1. Appendix 2(i) sets out budget changes actioned since the February Budget setting report. Appendix 2(ii) also illustrates the rephasing from 2024/25 reported for approval in the Revenue & Capital Outturn 2024/25 report, which is also on this meeting's agenda.

Portfolio Summary Monitor	Annual Current Budget 2025/26	Forecast 2025/26	In-Year Variance 2025/26	Forecast Re-phasing to Future Years
	£'000	£'000	£'000	£'000
Leader	-	-	-	-
Sustainable BANES	3,411	3,292	119	119
Resources	27,720	27,421	299	299
Economic and Cultural Sustainable Development	21,003	21,003	-	-
Adult Services	128	128	-	-
Children's Services	9,720	9,720	-	-
Communications and Civic Services	190	110	300	-
Sustainable Transport Strategy	190	190	-	-
Sustainable Transport Delivery	20,412	20,412	-	-
Built Environment, Housing and Sustainable Development	26,138	26,138	-	-
Grand Total	108,912	108,194	718	418

Note2: Some of the figures in this table are affected by rounding

The graph below illustrates the value and forecast against budget for all in year capital budgets by Cabinet Portfolio:



Capital Commentary

3.24 The majority of projects are reporting to budget at this early stage of the year. The key in-year variance on the programme are as follows:

- **Resources** - £0.25m variance for Property Company Investment based on the current forecast Aequus loan requirements for 2025/26, predicting later draw-down of loans from the Council. There is also rephasing of £0.049m for Bring Banks equipment in the Waste Modernisation Project.
- **Sustainable B&NES** – £0.19m variance from the WaterSpace Connected programme, linking Bath and Bristol along the River Avon, which is currently paused while alternative funding options are explored.
- **Communications and Civic Services** – The final stage of the Bath City Centre security works have commenced at Beau Street. Unless there are unforeseen site costs, the overall project is expecting to come in £0.30m under budget.

RISKS

3.25 The key risks to the budget were outlined in the Council's 2025/26 Budget Report, in compliance with the Council's decision-making risk management guidance. These have been reviewed and are listed below, along with any additional emerging risks:

Risk	Likelihood	Impact	Risk Management Update
Operational budget pressures due to rising demand	Likely	High	There is the risk of unplanned and unbudgeted growth in demand on Council services, particularly in Adult & Children's Social Care. A High Risk Service Demand & Cost Increase Provision of £4.2m has been included in the budget in 2025/26 to reflect this risk.
Contract inflationary pressure	Likely	High	With increase in wage, energy and fuel costs, and the Employers National Insurance increase, Council contracted services are at risk of above budget price increases. This is an economic risk that has been recognised in the budget with a contract inflation risk provision for potential areas that cannot be mitigated through activity management. Capital Schemes may need to be paused due to unfunded viability gaps due to increased supply chain costs.

Volatility and uncertainty around business rates	Likely	High	<p>The impacts of the current economic challenges will increase the volatility and uncertainty around business rate income. In 2025/26 this risk has been partly offset by the extension of the business rate relief scheme for Retail, Leisure and Hospitality businesses, although the level of relief has reduced.</p> <p>We continue to monitor arrears, CVAs, and liquidations with a specific reserve held to manage in-year volatility.</p>
Changes to Government Policy that affects future funding	Likely	High	New government policy and funding reforms that are planned for implementation from 2026/27 are likely to have an impact on resourcing of Council services and priorities. This will be assessed once more details are announced as the governments planned changes develop.
Viability risk on the Councils Commercial Estate assets held for income generation.	Possible	High	Current asset reviews have identified that due to the age and complexity of the Councils Commercial Estate, some assets operating costs and capital investment needs may exceed annual rental income values. This will be managed through a detailed asset review that informs a programme of prioritisation for investment in the estate.
Reinstated government restrictions in the event of a new pandemic.	Possible	High	This is certainly a material risk, whilst not one the Council has direct control over, every step would be put in place to follow government guidance following the recommendations of our Director of Public Health.
Impact on Reserves	Possible	High	Without additional government grant funding in recognition of unfunded pressures there is the risk that Council reserve levels are not enough to manage in-year and future years risk.
Capital projects not delivered resulting in revenue reversion costs or liabilities from underwriting agreements	Possible	High	The Council has a number of projects within this category. These risks will continue to be monitored and reported. An assessment is made as part of the budget process to ensure that revenue reserves are sufficient to meet these risks. The capital programme methodology looks to de-risk projects wherever possible.
Interest rates increase	Possible	Medium	A reserve is available for borrowing to manage market risk and long-term borrowing costs have been factored into the longer-term MTFS. The latest forecast from our treasury management advisors is that longer term borrowing rates will remain volatile as the market reviews economic data on both the UK and US.
Funding pressures through WECA, ICB and other partners	Possible	Medium	Ensure good communication links with partner organisations.

4 STATUTORY CONSIDERATIONS

- 4.1 The annual medium-term financial planning process allocates resources across services with alignment of these resources towards the Council's corporate priorities. This report monitors how the Council is performing against the financial targets set in February 2025 through the Budget setting process.

5 RESOURCE IMPLICATIONS (FINANCE, PROPERTY, PEOPLE)

5.1 The financial implications are contained within the body of the report.

6 RISK MANAGEMENT

6.1 The substance of this report is part of the Council's risk management process. The key risks in the Council's budget are assessed annually by each Director, with these risks re-assessed regularly as part of the budget monitoring process.

7 CLIMATE CHANGE

7.1 The Medium Term Financial Strategy and budget process aligns resources towards the corporate priorities and objectives set out in the Corporate Strategy, which includes tackling the climate emergency. This report monitors the Council's financial performance against those budgets, and therefore does not include any decisions that have a direct impact on Climate Change.

8 OTHER OPTIONS CONSIDERED

8.1 None

9 CONSULTATION

9.1 Consultation has been carried out with the Cabinet Member for Resources, Directors, Section 151 Finance Officer, Chief Executive and Monitoring Officer.

9.2 Consultation was carried out at meetings and via e-mail.

Contact person	<i>Gary Adams – Head of Financial Management</i> Gary_Adams@bathnes.gov.uk <i>Paul Webb – Senior Finance Manager</i> Paul_Webb@bathnes.gov.uk <i>Jeff Wring - Director of Financial Services, Assurance & Pensions (S151 Officer)</i> Jeff_Wring@bathnes.gov.uk
Background papers	<i>Budget and Council Tax 2025/26 and Financial Outlook (E3590)</i>
Please contact the report author if you need to access this report in an alternative format	

FINANCE BUDGET MONITORING QUARTERLY DASHBOARD - April to June 2025

CAPITAL APPENDIX 1 - KEY SCHEME VARIANCE ANALYSIS

		Sum of 25/26 Total Current Budget £'000	Sum of 25/26 Forecast £000	Sum of 25/26 Variance - Approved Budget vs Forecast £'000	Re-phasing to Future Years £'000
Children's Services					
Basic Needs - School Improvement / Expansion	<p>Programme Highlights are;</p> <p>St Keyna Primary; an expansion by one form entry to enable a 420 place school, with new 6 classroom block built to Passivhaus standard: Additional costs have been incurred due to higher specification of sports pitches, additional fire safety and further highways works. £250k further grant has been approved to offset these increased costs.</p> <p>Oldfield School Technical Block: The project is complete and awaiting building control sign off before the accommodation can be occupied. £85k contingency still held within the project budget.</p> <p>Keynsham East towards provision of Two Rivers playing field: This will be delivered in 2025/26. (C/f pending £1,408k)</p>	1,838	1,838	-	-
Schools Capital Maintenance Schemes	<p>Schools Condition Grant provides for a programme of repair and maintenance works to maintained schools. The programme of works identified to be carried out to 2026 include : Newbridge Primary - 1) Re-wiring and replacement LED lighting now largely completed 2) On-going repair to a boundary wall 3) A new external learning space 4) replacement windows 5) roof repairs 6) external doors replacement; At Twerton Infants 1) LED lighting upgrade 2) Roof covering replacements including strengthening; At St Keyna Primary 1) LED lighting upgrades. (C/f pending £692k)</p>	1,310	1,310	-	-
SEND (Special Education Needs & Disability) Capital Programme	<p>Projects to provide Resource Bases and SEND adaptations at schools and colleges across BANES are progressing well. Projects in delivery:</p> <p>1) Autism Spectrum Disorder (ASD) 20 place Resource Base (RB) new build at Ralph Allen, due to complete in August 2025 for the new term. Currently running to programme and budget.</p> <p>2) ASD 20 place RB remodelling at St Mark's - project completed to budget June 2025, ready for September 2025 occupation.</p> <p>3) Abbot Alphege adaptations and remodelling for Alternative Provision (AP) relocation from the Culverhay site - The contractor is due to start on site in June 2025. New leases are being drawn up for two Multi Academy Trusts (MATs) to occupy the remodel the school building. Due to complete for October 2025 half term.</p> <p>4) Social, Emotional and Mental Health (SEMH), 10 place RB new build extension at Mulberry Park Primary. A design team were appointed in April 2025 to progress a detailed design, with stakeholder engagement to be carried out and a full planning application to be submitted in July 2025. Due to complete for Sept26 occupation. (C/f pending £679k)</p>	2,360	2,360	-	-
Small Residential Unit - New Residential & Day School - Charlton House	<p>Utilise £4m grant funding received from Safety Valve plus £2.1m HNPCA grant. We're continuing to assess viability of Children's Homes and small SEND small school (30 places) to be co-located but run separately. Due to Ofsted requirements there is likely to be a delay in planned delivery commencement which will result in a reprofile of the budget, the details of any reprofile will be solidified later in the year. (C/f pending £804k)</p>	3,864	3,864	-	-

FINANCE BUDGET MONITORING QUARTERLY DASHBOARD - April to June 2025

CAPITAL APPENDIX 1 - KEY SCHEME VARIANCE ANALYSIS

		Sum of 25/26 Total Current Budget £'000	Sum of 25/26 Forecast £000	Sum of 25/26 Variance - Approved Budget vs Forecast £'000	Re-phasing to Future Years £'000
Economic and Cultural Sustainable Development					
Bath Quays North	Progress is ongoing with University of Bath to determine a governance structure and development terms. Analysis of delivery options against the planning objectives is in progress to develop fully worked up scheme. (pending c/f £103k)	1,255	1,255	-	-
Corporate Estate Planned Maintenance	Planned maintenance works prioritise compliance with statutory obligations. Ongoing repairs and maintenance include upgrades to fire alarms, emergency lighting, boilers, and roofs. Retaining wall repairs and pothole resurfacing are in the tendering stage, with appointments expected in the coming months. Completed works in the first quarter include drainage improvements at Kensington and Camden Meadows, Devonshire Tunnels, LED lighting upgrades, and enhancements to Salto systems and lifts at two care homes in Fairfield. The five-year bridge remedial program is also set to begin. (C/f pending £746k)	4,865	4,865	-	-
Somerset Valley Enterprise Zone - Infrastructure	The Mayoral Combined Authority approved the Outline Business Case+ in July 2024, which included grant funding for land acquisition, the detailed highway design, and associated costs. This grant funding has been accepted into the Capital Programme. The project is continuing to progress negotiations with landowners as well as a Compulsory Purchase Order to acquire the land. RIBA Stage 3 infrastructure and highways design is complete, with consultants Atkins Realis procured to advance technical design to RIBA Stage 4. (c/f pending £117k)	8,780	8,780	-	-
Midsomer Norton High Street Renewal Programme	The Midsomer Norton Town Square project is now substantially complete with final snagging and associated works underway. Works included creation of new bus interchange, alongside pavement widening. (C/f pending £33k)	224	224	-	-
Bath City Centre Renewal Programme	This programme contains a series of projects and installations in Bath city centre to improve the accessibility of the public realm. This includes works to install electricity points for markets and street traders at Milsom Street, small scale public realm works in the Milsom Quarter and new street furniture in Kingsmead Square. (C/f pending £124k)	1,003	1,003	-	-
Milsom Quarter Masterplan Delivery	This is a package of projects: (i) The Council has progressed a series of technical studies and site surveys of the Walcot Gateway site, de-risking proposals to improve implementation. (ii) The Fashion Museum concept designs have now been completed. (iii) The Milsom Quarter public realm scheme has now been developed to concept stage and includes a new public space in front of St Michael's Church (Northgate Square), with an initial technical approval review by highways has been completed. (iv) A scheme to provide new creative workspace at Broad Street Yards has also been progressed. (C/f pending £67k)	595	595	-	-
Radstock Regeneration	Improvements to create a community hub and event space in Trinty Church have been through detailed design stages and planning consent has been secured. The first two phases of work are currently being tendered with phase 1 to commence on site in June 2025. Priority works include fire safety and works to the roof, including the installation of rooftop solar panels, and other improvements. (C/f pending £134k)	60	60	-	-

FINANCE BUDGET MONITORING QUARTERLY DASHBOARD - April to June 2025

CAPITAL APPENDIX 1 - KEY SCHEME VARIANCE ANALYSIS

		Sum of 25/26 Total Current Budget £'000	Sum of 25/26 Forecast £000	Sum of 25/26 Variance - Approved Budget vs Forecast £'000	Re-phasing to Future Years £'000
Fashion Museum Renovation	Following the confirmation of funding from the National Lottery Heritage Fund, the detailed RIBA 3 design phase of the project has commenced. This work will take place over the next 6 months.	1,923	1,923	-	-
High Street Recovery	The project will redevelop Council owned vacant units in Keynsham Temple Street/Riverside to bring them back into productive use and employment. Extensive discussions with prospective tenants has led to re-design and rephasing. The project is progressing well and currently out for tender. (C/f pending £31k)	1,095	1,095	-	-
Resources					
Commercial Estate Refurbishment Programme	A programme of works to repair and improvement, where necessary, to prepare vacated commercial properties for letting to new tenants. The re-allocation of voids and planned maintenance works into their respective budget areas has been successfully completed. Several projects were scheduled for completion in the first quarter, although slower planning approvals have extended the delivery timescales. Resource challenges remain a key issue and efforts are currently focused on completing high-priority tasks. (C/f pending £173k)	5,775	5,775	-	-
Property Company Investment - Council (Loan): Developments Orange Grove	The Aequus loan requirements arises from business cases from homes for rent. The variance reflects updated forecast of loans aligned to the business plan.	3,350	3,100	250	250
	This programme is to address and prevent further structural decay of the Grade 2 Listed Building in Orange Grove, Bath. We have had to complete detailed surveys and currently procuring works to commence in 2025/26. In the first quarter information was submitted for Planning Condition Discharge, a tender pack prepared and early contractor engagement undertaken. (C/f pending £27k)	892	892	-	-
Pixash Site Redevelopment	Whilst the main project now completed, we continue to deliver final works including Snagging, a Lockout System and upgraded Fire Wall, a new belt and optical sorting, and light bar modifications. (C/f pending £37k)	295	295	-	-
Waste Infrastructure Modernisation	Planning permission has been granted to construct a Recycling Centre (RC) in Locksbrook Road on the site of the Cleansing Yard and The Old Coal Yard to replace the existing site at Midland Rd which will close in 2026 for redevelopment. In order to commence construction of Bath RC, Cleansing Services co-locate with the Transport Depot also in Locksbrook Road. Procurement is underway, with a view to start on site in August. Rephasing into 2026.27 of earmarked budgets for Bring Banks is envisaged as on-going operation costs are assessed. (C/f pending £202k)	5,846	5,797	49	49
Commercial Asset Re-Investment	Repairs to former Jolly's buildings roofing specification has been agreed and Building Control approval granted. The main contractor has been appointed and works commenced on the 12th May 2025. (C/f pending £1,209k)	5,118	5,118	-	-
Commercial Estate Fire Safety Works	Fire risk assessments and fire door inspections have indicated the need to complete work to improve fire safety. This project puts the needs of residents fires, directly improves safety and protects our built heritage assets. (C/f pending £434k)	2,018	2,018	-	-

FINANCE BUDGET MONITORING QUARTERLY DASHBOARD - April to June 2025

CAPITAL APPENDIX 1 - KEY SCHEME VARIANCE ANALYSIS

		Sum of 25/26 Total Current Budget £'000	Sum of 25/26 Forecast £000	Sum of 25/26 Variance - Approved Budget vs Forecast £'000	Re-phasing to Future Years £'000
Sustainable BANES					
Bath River Line	Bath River Line aims to create a linear park following the River Avon. Phase 1a has been on site since April 25 with good progress being made and we continue works following delivery of street furniture and Environment Agency Flood Risk Activity Permit (FRAP), to complete rain gardens. Detailed plans for Phase 1b and wayfinding gateway 4 are being prepared, with approval scheduled for July 25. (C/f pending £261k)	1,281	1,281	-	-
Parks Improvements Programme	Various Projects : 1) Weston: at Feasibility & Development (F&D) stage to procure basket swing & play equipment. 2) Hedgemead: F&D linked to works to the wall. 3) Foxhill: At detailed design stage. 4) Manor Rd Woodlands: Further scoping works for Phase 2. 5) Abbots Wood: paused after planning delay 6) Teviot Rd: Grant paid to Keynsham Town Council to carry out works. 7) Allotments: Investigating site options. 8) Paulton Parish Council: Grant paid for works to be carried out by the Parish Council. (C/f pending £141k)	881	881	-	-
Sustainable Transport Delivery					
CAZ - Clean Air Zone	CAZ Queen Square Public Realm projects are underway. Resurfacing works and footway improvements have now been completed with the focus of the remainder of works, green space improvements and wayfinding upgrades. (C/f pending £14k)	813	813	-	-
Highways Maintenance Block	All workstreams across Highway Maintenance Block Programme 2025/26 are progressing well with some schemes delivered and others in preparation. The largest resurfacing scheme A4 Saltford to Corston, circa 19,000sqm, was completed successfully in May. (C/f recovery of £11k)	10,069	10,069	-	-
CRSTS Liveable Neighbourhoods	<p>A full business case fully identifying proposed interventions for 11 Liveable Neighbourhood (LN) areas was approved by WECA in September 2024, releasing the remaining CRSTS grant to deliver these schemes before 31 March 2027.</p> <p>Schemes trialled under an ETRO (Experimental Traffic Regulation Order) in 2022 in Church Street (Widcombe), Southlands (Weston) and Queen Charlton Lane, (Queen Charlton) have now been made permanent. A further four trials have been delivered in 2024, at Lower Lansdown and The Circus (specifically in Winifred's Lane, Catharine Place and Gay Street) and New Sydney Place and Sydney Road. The decisions on these trials and whether they should be made permanent, will be made in 2025.</p> <p>Progress is being made on the detailed design and delivery of interventions. Delivery will be staggered, with the majority of schemes being delivered throughout 2026, whilst accommodating other projects and interventions on the traffic network. (C/f pending £704k)</p>	2,602	2,602	-	-
CRSTS Manvers Street Remediation	A CRSTS funded budget held for Manvers Street and Pierrepoint Street Refurbishment. The preliminary design is now complete following a series of surveys. A decision will be taken during Q2 regarding how to proceed, including scope and phasing of delivery. (C/f pending £147k)	-	-	-	-

FINANCE BUDGET MONITORING QUARTERLY DASHBOARD - April to June 2025

CAPITAL APPENDIX 1 - KEY SCHEME VARIANCE ANALYSIS

		Sum of 25/26 Total Current Budget £'000	Sum of 25/26 Forecast £000	Sum of 25/26 Variance - Approved Budget vs Forecast £'000	Re-phasing to Future Years £'000
CRSTS Cycling and Walking - Scholars Way	This budget is for delivery of Scholars Way for active travel walking, wheeling and cycling improvements. This is made up of £2m CAZ funding for the Western section of the route and £370k LATS funding for the Eastern section (Oakley Copseland crossings, and £20k feasibility budget for a Ralph Allen school (RAS) crossing.) Delivery and construction have now commencing. A funding application for the full implementation of Eastern section is currently with Combined Mayoral Authority . (C/f pending £120k)	2,085	2,085	-	-
CRSTS Somer Valley Links (SVL)	This project aims to improve travel between Midsomer Norton, Radstock, Westfield and Bath via the A367 and Bristol via the A37; and the A362 link road between them, through better bus infrastructure and enabling more walking and cycling. It is currently in the business case stage scheduled for submission to the Combined Mayoral Authority in September 2025. (C/f recovery £249k)	727	727	-	-
Local Active Travel Safety Programme (LATS)	All schemes on the 2025/26 programme are currently expected to progress. At this early stage in the year, design work is largely underway and any no issues that may potentially affect deliverability are known. (C/f pending £43k)	3,134	3,134	-	-
Build a Better Environment, Housing and Sustainable Development					
BWR Phase 2	Currently on budget and programme for site wide remediation and infrastructure, utilising Home England Grant Funding for both Council and St Williams Homes' land, to complete 2026/27. Housing delivery will then commence with current forecast completion of 2033/34. (C/f pending £671k)	17,889	17,889	-	-
Disabled Facilities Grant	Grant providing funding for home adaptations to enable residents to live independently, including further minor adaptations to assist Adult Services provision. Demand is increasing significantly and is expected to exceed the annual Central Government Grant Allocation, but forecast to still be within budget for 2025/26 as we use prior year carry forwards. (C/f recovery of £75k)	2,359	2,359	-	-
Englishcombe Lane Supported Housing	Scheme to provide 16 homes for neurodivergent clients with Learning Difficulties and Autism. Work continues on discharging pre-commencement conditions with a start on site anticipated late summer 2025 after the final investment decision. (C/f recovery of £100k)	161	161	-	-
Local Authority Housing Fund (Ukrainian/Afghan homes)	The Council is on track to meet the required number of properties for the Local Authority Housing Fund (LAHF) programme. Round 1 delivery has been completed, with 22 properties purchased and allocated. Delivery of LAHF Round 3 is on track, with 2 properties purchased and allocated and a further 2 properties in conveyancing. This MHCLG programme is due to complete by March 2027. (C/f pending £342k)	839	839	-	-
Social Rent Programme (Phase 1 of BANES Homes)	Work continues on eight new affordable homes for social rent on the former Argyle Works site (now called Great Hayes Court) which will complete this summer. Works continues on site and on schedule to deliver ten affordable, energy efficient, apartments in Dane's Lane, Keynsham, with completion expected by end of 2025/26. (C/f pending £150k)	4,511	4,511	-	-

CAPITAL APPENDIX 1 - KEY SCHEME VARIANCE ANALYSIS					
		Sum of 25/26 Total Current Budget £'000	Sum of 25/26 Forecast £000	Sum of 25/26 Variance - Approved Budget vs Forecast £'000	Re-phasing to Future Years £'000
Communications and Civic Services					
Bath City Centre Security	The final stage of all security works have commenced at Beau Street. Unless there are unforeseen site costs, the overall project is expecting to come in under budget. (C/f pending £1,035k)	-	(300)	300	

Savings Proposal Title	Description	Cash Limit	Cash Limit Description	Exp / Income	Permanent Saving Value £000	One-Off Saving Value £000	Permanent Savings Delivery Forecast	One-Off Savings Delivery Forecast	Total Savings Delivery Forecast	Total Savings Forecast Variance	Saving delayed until 2026/27	Saving mitigated by one-off underspend or income	Saving mitigated on an on-going basis	On-going budget pressure	Variance Commentary
Portfolio: Sustainable Bath and North East Somerset															
Fees and Charges	Inflationary increases in discretionary fees	1147	Parks and Open Spaces	Income	(7)	0	(7)	0	(7)	0	0	0	0	0	Forecast as fully delivered
Sustainable Bath and North East Somerset Total					(7)	0	(7)	0	(7)	0	0	0	0	0	
Portfolio: Resources															
Being Our Best Programme	Targeted staffing savings from Being Our Best Programme through the planned review and rationalisation of the council's management and operating structures.	1047	Human Resources & Organisational Development	Exp	(2,000)	0	0	0	0	2,000	2,000	0	0	0	Delays to the programme has a knock-on impact to service smarter structure proposals. The programme will partially deliver against the £2.5m built into the budget for 2024/25, but will unlikely deliver the additional £2m in the 2025/26 budget unless smarter structures can be progressed at pace.
Household Support Fund Grant	Recover admin costs from Household Support Fund grant	1041	Revenues & Benefits	Exp	(50)	0	(50)	0	(50)	0	0	0	0	0	Forecast as fully delivered
City Region Deal Business Rates Pool - Tier 3 income	Increased income from the City Region Deal Business Rates Pool	1057	Corporate Budgets incl. Capital, Audit & Bank Charges	Income	(1,000)	0	(1,000)	0	(1,000)	0	0	0	0	0	Forecast as fully delivered
Commercial Estate - Increased Income	Deliver additional income by refurbishing empty commercial properties more quickly so they can be let.	1081	Commercial Estate	Income	(200)	0	0	0	0	200	200	0	0	0	The commercial estate income forecast currently comprises revenue from assets within both the Commercial and Corporate Estates. As at Quarter 1 there is an expected shortfall of £405k on the rental income target and therefore it is not anticipated that the budgeted increase in income will be achieved this year.
Recycling Income	Income growth projected for 25-26 due to market prices and optical sorting at new facility.	1101	Waste & Fleet Services	Income	(450)	0	(450)	0	(450)	0	0	0	0	0	Forecasting as fully delivered, however this is subject to market fluctuations so remains a risk
Green Waste Fees and Charges Uplift	Increase garden waste fees from £57 to £70 per year to cover the increasing collection costs of running the service, so that subscribers contribute more to the cost of the service.	1101	Waste & Fleet Services	Income	(350)	0	(350)	0	(350)	0	0	0	0	0	Forecasting as fully delivered, however renewals are due in June/July, so will have a more accurate picture at Quarter 2 monitoring
Income From New Fees and Charges For Businesses	Introduction of new chargeable services for commercial customers in our fleet workshop and charge developers for waste & recycling containers to be provided for each new build property.	1101	Waste & Fleet Services	Income	(77)	0	(37)	0	(37)	40	0	40	0	0	Pressures on achieving commercial income, mitigated by increased external income
Fees and Charges	Inflationary increases in discretionary fees	1101	Waste & Fleet Services	Income	(48)	0	(48)	0	(48)	0	0	0	0	0	Forecast as fully delivered
Resources Total					(4,175)	0	(1,935)	0	(1,935)	2,240	2,200	40	0	0	

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Appendix 5 - Revenue Savings Monitor

Savings Proposal Title	Description	Cash Limit	Cash Limit Description	Exp / Income	Permanent Saving Value £000	One-Off Saving Value £000	Permanent Savings Delivery Forecast	One-Off Savings Delivery Forecast	Total Savings Delivery Forecast	Total Savings Forecast Variance	Saving delayed until 2026/27	Saving mitigated by one-off underspend or income	Saving mitigated on an on-going basis	On-going budget pressure	Variance Commentary
Portfolio: Economic And Cultural Sustainable Development															
Heritage Business Plan	Update to projected surplus to reflect visitor projections, updated income forecasts and service efficiencies	1018	Heritage Services	Income	(2,148)	0	(848)	0	(848)	1,300	0	0	0	1,300	Based on the past six months demand data, visitor numbers are expected to fall short of budget, equating to approximately a £1.3m shortfall. Key trading periods will be critical as to the value by year-end.
Corporate Estate & Development – Corporate Landlord	Reducing Corporate Estate size and holdings and reduce energy costs through investment in renewables and retrofit.	1038	Corporate Estate Including R&M	Exp	(275)	0	0	0	0	275	275	0	0	0	Although some properties / land have been identified for disposal, they have minimal impact on the reduction of our running costs. With more assets being identified, this saving could materialise over the next few years.
Bath Quays South Lettings	New lettings secured for Bath Quays South (BQS) offices over and above previous financial projections.	1052	Regeneration	Income	(150)	0	0	0	0	150	150	0	0	0	BQS is partially vacant so not earning rental income. All spaces are due to be filled in November 25, therefore we hope to achieve the full rental income for the 26/27 financial year.
Visit West	WECA funding has now replaced Unitary Authority contributions and no commitment is required at a Council level from 25/26 onwards.	1126	Visit Bath	Exp	(75)	0	(75)	0	(75)	0	0	0	0	0	Forecast as fully delivered
Income Generation From New Regeneration Assets	Potential income stream to Corporate Estates team from joint projects with Regeneration to unlock under used assets and support with grant funded activities.	1052	Regeneration	Income	(50)	0	0	0	0	50	50	0	0	0	Both new and historic savings targets are challenging to meet until the estate is rationalised and running costs of existing assets are reduced.
Business and Skills: Recharge Officer Time To Projects	Provide Business and Skills services to employers through external grant funded activity only and reduce additional Council support.	1128	Business & Skills	Income	(6)	0	(6)	0	(6)	0	0	0	0	0	Forecast as fully delivered
Economic And Cultural Sustainable Development Total					(2,704)	0	(929)	0	(929)	1,775	475	0	0	1,300	
Portfolio: Adults Services															
Adult Social Care Commissioning	This proposal will be achieved through maximizing the use of the Better Care Fund and Improved Better Care Fund to protect social care expenditure.	1110	Better Care Fund	Income	(650)	0	(650)	0	(650)	0	0	0	0	0	Forecast as fully delivered
Adult Social Care Commissioning	This proposal will be achieved through efficient management of contracts for services and optimisation of commissioning resources.	1086	Adult Care Commissioning	Exp	(75)	0	(75)	0	(75)	0	0	0	0	0	Forecast as fully delivered
Review of Care Packages	The approach to social care reviews under the Care Act will ensure people's needs are being met, their outcomes are being achieved and that support when needed is provided in the most cost effective way. Savings have been identified through matching levels of care to people's needs.	1073 & 1088	Adults & older People, Adults & Older People Mental Health	Exp	(900)	0	(900)	0	(900)	0	0	0	0	0	Forecast as fully delivered
Technology Enabled Care	This proposal will be achieved by using technology enabled care to reduce social care resource requirements. Technology enabled care products such as personal alarms and pendants, bed and chair sensors, pills dispensers and door sensors support people to undertake daily living tasks and enable independence.	1091	Learning Disabilities	Exp	(50)	0	(50)	0	(50)	0	0	0	0	0	Forecast as fully delivered
Provider Services Income Opportunities	As a provider of Learning Disabilities Day Services, Community Resource Centres - Residential Care Homes and an Extra Care Service the council has always offered a service to self-funders. This proposal seeks to increase the level of income generated from self-funders, placements commissioned by other local authorities and Integrated Care Board (ICB) by charging the actual cost of delivering care.	1146	Provider Services	Income	(250)	0	(250)	0	(250)	0	0	0	0	0	Forecast as fully delivered
Prevention and Early Intervention in Adult Social Care	Deliver savings through efficiencies from services, recommissioning services within existing budget and maximising alternative funding sources for housing related support.	1086	Adult Care Commissioning	Exp	(402)	0	(402)	0	(402)	0	0	0	0	0	Forecast as fully delivered
RVP Leisure Facilities	New contract in place for the operation of the leisure facilities in RVP including tennis courts, adventure golf, events spaces and café.	1019	Leisure	Income	(15)	0	(15)	0	(15)	0	0	0	0	0	Forecast as fully delivered
Adult Services Total					(2,342)	0	(2,342)	0	(2,342)	0	0	0	0	0	

Appendix 5 - Revenue Savings Monitor

Savings Proposal Title	Description	Cash Limit	Cash Limit Description	Exp / Income	Permanent Saving Value £000	One-Off Saving Value £000	Permanent Savings Delivery Forecast	One-Off Savings Delivery Forecast	Total Savings Delivery Forecast	Total Savings Forecast Variance	Saving delayed until 2026/27	Saving mitigated by one-off underspend or income	Saving mitigated on an on-going basis	On-going budget pressure	Variance Commentary
Portfolio: Children's Services															
Reunifications	The savings will be delivered by an increase in family reunifications and step downs from residential placements.	1076	Children, Young People & Families	Exp	(1,400)	0	(1,400)	0	(1,400)	0	0	0	0	0	Forecast as fully delivered
Specialist Commissioning Saving	These savings will reduce reliance on high-cost placements, particularly out-of-area or unregulated provisions, promoting stability and better outcomes for children. However, achieving these savings requires a careful balance to ensure cost reductions do not compromise the quality, safety, or suitability of placements, which are essential for meeting the complex needs of Children Looked After.	1076	Children, Young People & Families	Exp	(923)	0	(923)	0	(923)	0	0	0	0	0	Forecast as fully delivered
Home to School Transport Savings	Reduced costs as a result of investment in internal provision.	1142	Home to School Transport	Exp	(600)	0	(600)	0	(600)	0	0	0	0	0	Forecast as fully delivered
Early Help	Early help in B&NES aims to provide children, young people and families with the right support at the right time by the right service as soon as needs are identified to prevent them getting worse.	1116	Integrated Commissioning - CYP	Exp	(150)	0	(150)	0	(150)	0	0	0	0	0	Forecast as fully delivered
Children's Services Total					(3,073)	0	(3,073)	0	(3,073)	0	0	0	0	0	
Portfolio: Sustainable Transport Delivery															
Parking Services - Income Rebasing	Increased income rebasing across Highways and Parking Services	1103	Transport & Parking Services - Parking	Income	(560)	0	(560)	0	(560)	0	0	0	0	0	Forecast as fully delivered
Parking Charges Review	Income generated from the implementation of a parking review and emissions-based pay and display	1103	Transport & Parking Services - Parking	Income	(334)	0	(334)	0	(334)	0	0	0	0	0	Forecast as fully delivered
Parking Permit Charges Review	Income generated from a review of the baseline charge for on street parking permits, including emissions-based resident parking permits	1103	Transport & Parking Services - Parking	Income	(172)	0	(172)	0	(172)	0	0	0	0	0	Forecast as fully delivered
Parking Reinvestment Fund	Budget saving by not spending the Reinvestment Fund in Parking Services (one-off 2025/26 only).	1103	Transport & Parking Services - Parking	Exp	0	(210)	0	(210)	(210)	0	0	0	0	0	Forecast as fully delivered
Fees and Charges	Inflationary increases in discretionary fees	1134	Highway Maintenance	Income	(2)	0	(2)	0	(2)	0	0	0	0	0	Forecast as fully delivered
Fees and Charges	Inflationary increases in discretionary fees	1133	Network & Traffic Management	Income	(11)	0	(11)	0	(11)	0	0	0	0	0	Forecast as fully delivered
Sustainable Transport Delivery Total					(1,079)	(210)	(1,079)	(210)	(1,289)	0	0	0	0	0	
Portfolio: Communications and Community															
Registrars	Increased income forecast for the service	1115	Registrars Service	Income	(45)	0	(45)	0	(45)	0	0	0	0	0	Forecast as fully delivered
Park and Ride	Updated income forecast for the Park and Ride	1144	Park & Ride	Income	0	(200)	0	(200)	(200)	0	0	0	0	0	Forecast as fully delivered
Fees and Charges	Inflationary increases in discretionary fees	1148	Bereavement Services	Income	(7)	0	(7)	0	(7)	0	0	0	0	0	Forecast as fully delivered
Neighbourhood Services Total					(52)	(200)	(52)	(200)	(252)	0	0	0	0	0	
Portfolio: Built Environment, Housing and Sustainable Development															
Housing	Housing - reprofile work on Housing delivery - (25/26 one off saving)	1029	Housing	Exp	0	(75)	0	(75)	(75)	0	0	0	0	0	Forecast as fully delivered
Housing	Budget for capital delivery of housing programme to match pipeline (25/26 one-off saving)	1029	Housing	Exp	0	(75)	0	(75)	(75)	0	0	0	0	0	Forecast as fully delivered
Fees and Charges	Inflationary increases in discretionary fees	1138	Building Control	Income	(20)	0	0	0	0	20	20	0	0	0	Whilst fees and charges were increased, an increase in net income has not materialised yet due low numbers of applications in response to market conditions.
Built Environment, Housing and Sustainable Development Total					(20)	(150)	0	(150)	(150)	20	20	0	0	0	
Council Total					(13,452)	(560)	(9,417)	(560)	(9,977)	4,035	2,695	40	0	1,300	

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Bath & North East Somerset Council		
MEETING	Policy Development & Scrutiny Panel	
MEETING	16 th September 2025	EXECUTIVE FORWARD PLAN REFERENCE: <i>[Cabinet reports only]</i>
		E 9999
TITLE:	Procurement Update	
WARD:	All	
AN OPEN PUBLIC ITEM		
List of attachments to this report: None		

1 THE ISSUE

- 1.1 A presentation will be made giving a Procurement Update to the Policy Development & Scrutiny Panel.
- 1.2 This report outlines the key topics that will be covered in the presentation.

2 RECOMMENDATION

The Panel is asked to;

- 2.1 Note the updates provided in the presentation, relating to:

- (1) The Procurement Act 2023
- (2) Procurement Reform Consultation
- (3) Procurement Strategy

3 THE REPORT

- 3.1 A presentation will be made giving updates on the following topics:
 - (1) The Procurement Act 2023 – this public procurement legislation came into force on 24th February 2025.
 - (2) Procurement Reform Consultation – the Cabinet Office have recently run a consultation relating to further proposed reforms for public sector procurement.

- (3) Procurement Strategy – the Council's Procurement Strategy was revised and came into force 1st November 2024.

4 STATUTORY CONSIDERATIONS

- 4.1 The presentation will give an update on the Procurement Act 2023, which is the new legislation governing public sector procurement, and provide details around a recent Cabinet Office consultation regarding further reforms.

5 RESOURCE IMPLICATIONS (FINANCE, PROPERTY, PEOPLE)

- 5.1 None

6 RISK MANAGEMENT

- 6.1 A risk assessment related to the issue and recommendations has been undertaken, in compliance with the Council's decision making risk management guidance.

7 EQUALITIES

- 7.1 An EqlA has not been completed in relation to the Procurement Update, as this is a presentation updating on progress against the Council's Procurement Strategy and around the public procurement legislation introduced.

8 CLIMATE CHANGE

- 8.1 The Procurement Update does not have any direct impact on Climate Change.

9 OTHER OPTIONS CONSIDERED

- 9.1 None

10 CONSULTATION

- 10.1 S151 and Monitoring Officer have been consulted.

Contact person	Jeff Wring, Director of Financial Services, Assurance & Pensions
Background papers	None
Please contact the report author if you need to access this report in an alternative format	

CORPORATE POLICY DEVELOPMENT AND SCRUTINY PANEL

This Forward Plan lists all the items coming to the Panel over the next few months.

Inevitably, some of the published information may change; Government guidance recognises that the plan is a best assessment, at the time of publication, of anticipated decision making. The online Forward Plan is updated regularly and can be seen on the Council's website at:

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<http://democracy.bathnes.gov.uk/mgPlansHome.aspx?bcr=1>

The Forward Plan demonstrates the Council's commitment to openness and participation in decision making. It assists the Panel in planning their input to policy formulation and development, and in reviewing the work of the Cabinet.

Should you wish to make representations, please contact the report author or, Democratic Services (). A formal agenda will be issued 5 clear working days before the meeting.

Agenda papers can be inspected on the Council's website.

Ref Date	Decision Maker/s	Title	Report Author Contact	Director Lead
16TH SEPTEMBER 2025				
16 Sep 2025	Corporate Policy Development and Scrutiny Panel	Procurement Update		151 Officer
16 Sep 2025	Corporate Policy Development and Scrutiny Panel	Q1 Monitoring Report	Gary Adams Tel: 01225 477107	Executive Director - Resources
11TH NOVEMBER 2025				
11 Nov 2025	Corporate Policy Development and Scrutiny Panel	Home to School Transport Finance and Activity	Paul Garrod Tel: 01225 39 4336	Executive Director - Chief Operating Officer
11 Nov 2025	Corporate Policy Development and Scrutiny Panel	Commercial Property Update	Richard Long Tel: 01225 477075	Executive Director - Resources
11 Nov 2025	Corporate Policy Development and Scrutiny Panel	Capital Delivery	Simon Martin Tel: 01225 477407	Executive Director - Sustainable Communities

Ref Date	Decision Maker/s	Title	Report Author Contact	Director Lead
11 Nov 2025	Corporate Policy Development and Scrutiny Panel	Library IT System Update		Executive Director - Chief Operating Officer
27TH JANUARY 2026				
27 Jan 2026	Corporate Policy Development and Scrutiny Panel	Aequus Full Year Update	Simon Martin Tel: 01225 477407	Executive Director - Sustainable Communities
17TH MARCH 2026				
19TH MAY 2026				
7TH JULY 2026				
29TH SEPTEMBER 2026				
17TH NOVEMBER 2026				
FUTURE ITEMS				
	Corporate Policy Development and Scrutiny Panel	Annual Complaints Performance & Service Improvements Report	David Langman Tel: 01225 477013	Executive Director - Chief Operating Officer
The Forward Plan is administered by DEMOCRATIC SERVICES: Democratic_Services@bathnes.gov.uk				

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