

Improving People's Lives

To: All Members of the Corporate Policy Development and Scrutiny Panel

Bath and North East Somerset Councillors: Karen Warrington (Chair), Winston Duguid (Vice-Chair), Mark Elliott, Andrew Furse, Lucy Hodge, Shaun Hughes, Hal MacFie, Alastair Singleton and Sally Davis

Chief Executive and other appropriate officers
Press and Public

Dear Member

Corporate Policy Development and Scrutiny Panel: Monday, 10th January, 2022

Please find attached a **SUPPLEMENTARY AGENDA DESPATCH** of late papers which were not available at the time the agenda was published. Please treat these papers as part of the agenda.

Papers have been included for the following items:

9. **DRAFT BUDGET ASSUMPTIONS – APPENDICES 1 – 3 (Pages 3 - 10)**

Yours sincerely

Michaela Gay
for Chief Executive

If you need to access this agenda or any of the supporting reports in an alternative accessible format please contact Democratic Services or the relevant report author whose details are listed at the end of each report.

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Appendix 1 - 2022/23 Draft 2022/23 Savings and Income Generation Proposals

2022/23 - 2024/25 Budget Savings and Income Generation Proposals						
Savings Title	How to be achieved	Portfolio Holder / Director	22/23 Saving £000	23/24 Saving £000	24/25 Saving £000	Risk to delivery of saving (RAG)
Portfolio: Economic Development and Resources						
Capital Financing and Treasury Management	To review the Councils capital borrowing requirement to align with the capital delivery programme, review opportunities for Council debt financing and strategic investment of core balances.	Clr Richard Samuel / Andy Rothery	2,000		(1,000)	G
Unfunded pensions	Rebase corporate budget for historic pension liabilities in line with reduction in actual charges	Clr Richard Samuel / Andy Rothery	100			G
Business Rates	Release unallocated provision held for business rate revaluation increases on Council properties	Clr Richard Samuel / Andy Rothery	45			G
Rebase pool car budget	A realignment of the Council's pool car budget will be achieved by careful contract management and a retender of the contract in May 2022.	Clr Richard Samuel / Cherry Bennett	10			A
Strategy, Engagement and Marketing Vacancy	Delete vacant Executive Policy Officer post	Clr Richard Samuel / Cherry Bennett	27	8		G
Reduce Corporate Communications Budget	Rebase marketing materials and production budget in line with expenditure plan.	Clr Richard Samuel / Cherry Bennett	34			A
Legal Administration Support and Subscriptions Reduction	Over the last two years Legal services have implemented electronic trial bundling and electronic sealing of contracts and moved to using online encyclopaedia. This has resulted in an easing of capacity pressures for the legal support administration team. Utilise online resources in place of industrial subscription materials.	Clr Richard Samuel / Cherry Bennett	36			A
Reduce budget for the annual canvass	The Canvass Reform which was introduced by the UK Government in 2020 has made the annual canvass process simpler and clearer for residents and has resulted in a reduction in printing, postage and administrative costs.	Clr Richard Samuel / Cherry Bennett	10			G
Corporate Estate - Repairs and Maintenance	One-off efficiencies across the running costs and repairs and maintenance budgets across the corporate estate.	Clr Richard Samuel / Chris Major	75	(75)		A
Vacancy / Turnover Factor	Implement a 2% vacancy factor savings across the organisation to account for in-year turnover	Clr Richard Samuel / Cross Council	1,300			G
Wedding / corporate hire organisation	Increased wedding and private hire revenue across the organisation as a result of a consolidation of activity delivery into one service. Increased revenue delivered through increased volume and a review of prices.	Clr Richard Samuel / Sophie Broadfield	20	30	25	A
Business and Skills Staffing Budget	Do not recruit a vacant post in the Business and Skills team	Clr Richard Samuel / Sophie Broadfield	34			G
Organisation Restructure	The year two savings of the senior management structure review to ensure that it is fit for purpose and is able to effectively deliver the Corporate Plan.	Clr Richard Samuel / Cherry Bennett	58			G
Reduction in West of England Combined Authority (WECA) Levy	A one-off reduction in Local Enterprise Partnership (LEP) contribution for 2021/22, but reverses in 2022/23.	Clr Richard Samuel / Andy Rothery	(40)			G
Income - Commercial Estate	Align budget to in-year activity and business plan for Investment and new lettings.	Clr Richard Samuel / Andy Rothery	1,000	1,000		A
Economic Development and Resources Total			4,709	963	(975)	
Portfolio: Climate and Sustainable Travel						
Sustainability Budgets	Rebase staffing budgets to fund new structure proposal	Clr Sarah Warren / Sophie Broadfield	34			A
Income - Staff Recharges	Review of all staff recharges to capital, revenue and external projects	Clr Sarah Warren / Sophie Broadfield	73			A
Climate and Sustainable Travel Total			107	0	0	
Portfolio: Adults and Council House Building						
Physical Disability & Sensory Impairment Purchasing Activity	Budget rebase in line with reducing current purchased care costs	Clr Alison Born and Clr Tom Davies / Suzanne Westhead	750			G
Rebase budget on spend on resources	Budget rebase following review of services and resources	Clr Alison Born and Clr Tom Davies / Suzanne Westhead	300			G
Transformation Projects	Efficiency outputs from transformation projects x 6 within Adult Social Care	Clr Alison Born and Clr Tom Davies / Suzanne Westhead	1,000			A
Community - Contract Management Framework	Review of contract management for services	Clr Alison Born and Clr Tom Davies / Suzanne Westhead	338			A
Community - Review of Care Package Delivery	Review of existing packages to identify any efficiencies	Clr Alison Born and Clr Tom Davies / Suzanne Westhead	1,000			G
Income - Granting Funding - support of Adult Social Care	Additional Improved Better Care Fund funding to be used against the Protection of Social Care activity within the plan.	Clr Alison Born and Clr Tom Davies / Suzanne Westhead	200			G
Adults and Council House Building Total			3,588	0	0	

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Portfolio: Children and Young People, Communities and Culture						
Review of the delivery of the Library and Information service	A review of service delivery options for Keynsham and Midsomer Norton Libraries, a review of the mobile library service operations, and the relocation of some information services into Bath Central Library.	Clr Dine Romero / Amanda George	100	26		A
Customer Contact Strategy	Introduction of web bot, enabling customers to self-serve via the website.	Clr Dine Romero / Amanda George		30		A
Education Commissions	A contribution of £50k will be taken from the Education Commissioning budget to the staffing salary costs. This is acceptable overhead to the Dedicated Schools Grant (DSG). A 50k revenue saving will then be taken from the budget.	Clr Dine Romero / Chris Wilford	50			G
Home to School Transport (HTST) - Alternative Provision	Centralise Alternative Provision onto one site to reduce transport costs.	Clr Dine Romero / Chris Wilford		40		A
Inter-Agency Adoption Fees	Budget rebase due to lower use of this service since the creation of Adoption West	Clr Dine Romero / Mary Kearney-Knowles	50			A
Foster Care Transformation Project	Revised savings projections from this transformation project, that aims to increase the amount of Foster Carers, and reduce the use of other residential placements	Clr Dine Romero / Mary Kearney-Knowles	711	711	711	A
Reunification Transformation Project	Revised savings projections from this transformation project that aims to reunite children and young people with their families, and therefore exit from residential placements.	Clr Dine Romero / Mary Kearney-Knowles	495	495	495	A
Bath West Children's Centre Service	Provide service in a different way that will not affect front line services.	Clr Dine Romero / Mary Kearney-Knowles	36	(36)		G
Income - Early Years Trading Income	Since moving to an on-line traded offer the Early Years teams has seen a significant increase in traded training uptake.	Clr Dine Romero / Chris Wilford		20		G
Income - Events and Weddings Fees	To increase fees and charges for Weddings and Events.	Clr Dine Romero / Chris Major	31			G
Children and Young People, Communities and Culture Total			1,473	1,286	1,206	
Portfolio: Neighbourhood Services						
Reprofile Staffing Budgets	Rebase budget for superannuation payments (unused element as not all are paying into pension)	Clr Dave Wood / Chris Major	10			G
Parks Service Redesign	Play and Community Development post, through restructuring	Clr Dave Wood / Chris Major	17			A
Parks Service Redesign	Reduced hours for parks management post (current postholder 4 days per week)	Clr Dave Wood / Chris Major	10			G
Fleet Review	Reduce roll on roll off (RORO) fleet and driver (vacant post & vehicle written off currently)	Clr Dave Wood / Chris Major	85			G
Recycling Shift Patterns	Implement new shift pattern to increase ability to sort plastics	Clr Dave Wood / Chris Major	40			G
Increased Sorting at Recycling Centres	Implement additional sorting of ferrous from non ferrous at recycling centres.	Clr Dave Wood / Chris Major	5			G
Reduce Big Belly Bins Budget	Funding for big belly bins no longer required, no reduction in service	Clr Dave Wood / Chris Major	40			G
Service Redesign	Restructuring 3 x part time depot based support positions into 1 full time post.	Clr Dave Wood / Chris Major	25			G
Garden Waste	Stop using garden waste sticker use in-cab information only	Clr Dave Wood / Chris Major	8			G
Fleet Review	Reduce van hires at Ashmead	Clr Dave Wood / Chris Major	10			G
Drainage Service Redesign	Review resources required to deliver service through reduction in staffing overheads, securing service improvements through use of one-off funding	Clr Dave Wood / Chris Major	52			G
Street Lighting columns	Changes to planned maintenance regimes for Street Lighting columns, adopting a risk based approach and capitalising where possible	Clr Dave Wood / Chris Major	156			A
Area working	Efficiencies from a focus on area based working across the service	Clr Dave Wood / Chris Major	80			A
Temporary reduction in corporate supported borrowing revenue needs	The Waste Depot project capital financing is being re-profiled and there was an opportunity to use the revenue set aside for Corporate Supported Borrowing (CSB) for two years - 2020/21 and 2021/22. This adjustment reverses the previous one-off saving.	Clr Dave Wood / Chris Major		(400)		G
Odd Down Sports Ground	Investment to enhance income generating activities	Clr Dave Wood / Rebecca Reynolds	45			A
Golf	Revised community provision at Entry Hill and Approach courses resulting in a reduction in subsidy	Clr Dave Wood / Rebecca Reynolds	10			A
Income - Commercial Waste Fees and Charges	Increase commercial fees and charges	Clr Dave Wood / Chris Major	10			A
Income - Advertising Income	Fund Waste comms expenditure through advertising income	Clr Dave Wood / Chris Major	7			G
Income - Increase Wedding Ceremonies	Increase in number of wedding ceremonies - new room available for bookings and improved sales through links to Heritage and Parks	Clr Dave Wood / Cherry Bennett	54			G
Income - Parks Concessions	Increase income through awarding further concessions	Clr Dave Wood / Chris Major	10			A
Income - Parks Land Hire	Rebase land hire charges income as already exceeds budget	Clr Dave Wood / Chris Major	22			G
Income - Capitalisation of Parks Staff	Charge appropriate staffing costs to capital projects	Clr Dave Wood / Chris Major	50			G
Income - Film Income	Rebase film income as always exceeds budget	Clr Dave Wood / Chris Major	5			A
Income - Allotments	Rebase allotments income as already exceeds budget	Clr Dave Wood / Chris Major	7			G
Income - Memorial Sales	Increase income through sales of memorials and increase variety of offer	Clr Dave Wood / Chris Major	15			A
Income - Cremations	Review of cremation charges	Clr Dave Wood / Chris Major	29			A
Income - Sale of Recyclates	Increased income for sale of recyclate	Clr Dave Wood / Chris Major	334			R
Income - Garden Waste Fees	Rebase income budget and increased garden waste fees	Clr Dave Wood / Chris Major	268			G
Neighbourhood Services Total			1,004	0	0	

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Savings Title	How to be achieved	Portfolio Holder / Director	22/23 Saving £000	23/24 Saving £000	24/25 Saving £000	Risk to delivery of saving (RAG)
Portfolio: Transport Services						
Road Safety capital recharge	Increased capital recharge for appropriate costs	Clr Manda Rigby / Chris Major	20			G
Street works Service redesign	Review staffing requirement to deliver service	Clr Manda Rigby / Chris Major	51			A
Parking Service Redesign	Civil Enforcement Officers (CEOs)	Clr Manda Rigby / Chris Major	61			G
Parking Service Redesign	Service Performance	Clr Manda Rigby / Chris Major	44			G
CCTV	To undertake a service redesign and restructure to ensure the service can respond, react and be more flexible in responding to emergencies, incidents and planned events. Also review camera maintenance budget.	Clr Manda Rigby / Chris Major	17			A
Traffic Management	Increased capital recharge for appropriate costs	Clr Manda Rigby / Chris Major	27			G
Income - Street works	Increased Section 74 income	Clr Manda Rigby / Chris Major	10			G
Income - Traffic Management	Increase Traffic Regulation Order (TRO) income	Clr Manda Rigby / Chris Major	39			G
Income - Parking Charges Review	Increased parking charges	Clr Manda Rigby / Chris Major	606			G
Income - Permit Review	Increase cost of permits for reserve space parking in residential car parks	Clr Manda Rigby / Chris Major	15	15		G
Income - Parking Charges Review	Introduce hourly based charging in Midsomer Norton and Radstock	Clr Manda Rigby / Chris Major	20	55		G
Income - Parking Charges Review	Evening Civil Enforcement Officer (CEO) patrols in Bath City Centre	Clr Manda Rigby / Chris Major	9			G
Income - Parking Charges Review	Introduce Pay and Display (cashless) parking in locations where free limited waiting exists and is abused	Clr Manda Rigby / Chris Major	10			G
Transport Services Total			929	70	0	
Portfolio: Planning						
Dog Warden Service	Redesign service to focus on stray collection and support additional enforcement through neighbourhood services investment strategy for 2022/23	Clr Tim Ball / Chris Major	35			A
Building Control and Public Protection Staffing Budget	Delete vacant Business Support and Information officer post	Clr Tim Ball / Chris Major	10			G
Pest Control	Review of Pest Control fees and charges.	Clr Tim Ball / Chris Major	21			A
Springs Maintenance Budget	Reduce Springs maintenance budget	Clr Tim Ball / Chris Major	17			A
Purchase and Publications Budget	Additional low level budget line reductions across Building Control and Public Protection teams such as in equipment purchases and publications.	Clr Tim Ball / Chris Major	7			G
WECA funding	One-off funding in 2021/22 from WECA to cover costs associated with officer time working on projects that benefit the West of England Combined Authority area. Saving reversed for 2022/23.	Clr Tim Ball / Sophie Broadfield	(35)			G
Planning Restructure	Mini restructure.	Clr Tim Ball / Sophie Broadfield	9			G
Licensing	Delayed purchase of new canopies for Southgate Street traders in 2021/22 resulting in one-off saving. Saving reversed for 2022/23 budget.	Clr Tim Ball / Chris Major	(7)			G
Pest Control / Urban Gulls	Gull Count was deferred in 2021/22, resulting in a one-saving. This is reversed in the 2022/23 budget.	Clr Tim Ball / Chris Major	(4)			G
Building Control and Public Protection Staffing Budget	Post held vacant during 2021/22 resulting in a one-off saving. Saving reversed for 2022/23.	Clr Tim Ball / Chris Major	(38)			G
Income - Spa Water	Income from additional spa water supply contract.	Clr Tim Ball / Chris Major	20			A
Income - Building Regulations	Increase in Building Regulation charges by 3%	Clr Tim Ball / Chris Major	15			A
Income - Land Charges	Increase in Land Charges fees by 3%	Clr Tim Ball / Chris Major	10			A
Planning Total			60	0	0	
OVERALL SAVINGS AND INCOME GENERATION PROPOSALS			11,870	2,319	231	

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Appendix 2 - 2022/23 Draft Funding Requirements

2022/23 - 2024/25 Funding Proposals					
Funding Title	Description of Funding Requirement	Portfolio Holder / Director	22/23 Funding £000	23/24 Funding £000	24/25 Funding £000
Portfolio: Economic Development and Resources					
Finance Staffing Budget	Investment into staffing budget to meet additional demand and Council support requirements	Cllr Richard Samuel / Andy Rothery	130		
External Audit Fee	External Audit Fee increase related to additional audit work required in relation to Value for Money (VFM) and revised auditing standards.	Cllr Richard Samuel / Andy Rothery	45		
Apprenticeship Levy	To rebase levy in line with current pay costs.	Cllr Richard Samuel / Andy Rothery	40		
Coroners and Mortuary	Increase in costs of Avon Coroner and Mortuary service.	Cllr Richard Samuel / Andy Rothery	35		
Licences	Microsoft Licenses Renewal cost increase and new Liquid Logic licence requirements for Children's and Adults services.	Cllr Richard Samuel / Andy Rothery	285	25	30
ICT Staffing Budget	Recurrent investment into the IT staffing budget is required to keep a suitable resource in place to manage IT system development and projects that will enable service redesign and improvement.	Cllr Richard Samuel / Andy Rothery	300		
Legacy Savings	Recurrent pressure from undeliverable centralisation targets on performance and business intelligence functions.	Cllr Richard Samuel / Andy Rothery	167		
Flu Vaccination	Flu Vouchers roll out across the Council.	Cllr Richard Samuel / Cherry Bennett	15		
HR Staffing Budget	Additional resource required to create senior management capacity and deliver priority projects.	Cllr Richard Samuel / Cherry Bennett	155		
Mailroom	Digitalisation of Mailroom services, this will enable scanning and emailing of all mail.	Cllr Richard Samuel / Chris Major	123		
Corporate Accommodation Income Target	To rebase the Corporate Estate income budget in line with planned use of estate.	Cllr Richard Samuel / Chris Major	300		
Corporate Estate Staffing Budget	To ensure the Corporate Estate 'Delivery Maintenance Team' is adequately resourced to support both capital projects and revenue repairs, maintenance and compliance activities across the organisation.	Cllr Richard Samuel / Chris Major	661		
Director of Regeneration	Budget rebase to recognise full revenue cost of post.	Cllr Richard Samuel / Sophie Broadfield	35		
Heritage Income	Budget alignment to business plan.	Cllr Richard Samuel / Sophie Broadfield	(95)	(2,008)	(3,204)
Pay Inflation	Salary inflation estimated at 2% and allowing for annual staff pay increments and member allowances	Cllr Richard Samuel / Various	733	380	382
Contractual Inflation	Annual increases in contract costs within the portfolio	Cllr Richard Samuel / Various	193	195	197
Corporate Pay Inflation Contingency	Corporately held contingency budget for 2022/23 pay award	Cllr Richard Samuel / Andy Rothery	1,000		
Pensions	Rebasing Pensions Deficit recovery and allowance for future Pensions Contributions from next revaluation	Cllr Richard Samuel / Andy Rothery	(528)	600	600
Corporate Contracts Inflation Contingency	Corporately held contingency for inflationary increases in contracts including energy	Cllr Richard Samuel / Andy Rothery	1,671	(1,671)	
Corporate Social Care Contingency	Corporately held contingency for Adult & Children's Social Care demand and inflation pressures	Cllr Richard Samuel / Andy Rothery	2,000		
Capital Financing	Revenue Funding to support borrowing costs of new and emerging capital schemes	Cllr Richard Samuel / Andy Rothery	1,600	1,622	1,640
Corporate Budget Adjustments	Corporate Base Budget Adjustments including New Homes Bonus & Covid support grants	Cllr Richard Samuel / Andy Rothery	2,379	614	
Economic Development and Resources Total			11,244	(243)	(355)
Portfolio: Climate and Sustainable Travel					
Investment in Climate and Ecological Emergency Staffing	To fund Head of Service and team resourcing requirements to lead the delivery of Council Climate objectives.	Cllr Sarah Warren / Sophie Broadfield	91		
Pay Inflation	Salary inflation estimated at 2% and allowing for annual staff pay increments	Cllr Sarah Warren / Various	25	20	20
Contractual Inflation	Annual increases in contract costs within the portfolio	Cllr Sarah Warren / Chris Major	1	1	1
Climate and Sustainable Travel Total			117	21	21
Portfolio: Adults and Council House Building					
ASC Care Reforms	Market Sustainability and Fair Costs of Care Grant Funded Costs	Cllr Alison Born and Cllr Tom Davies / Suzanne Westhead	493		
Pay Inflation	Salary inflation estimated at 2% and allowing for annual staff pay increments	Cllr Alison Born and Cllr Tom Davies / Various	467	385	385
Contractual Inflation	Annual increases in contract costs within the portfolio	Cllr Alison Born and Cllr Tom Davies / Various	1,380	1,266	1,291
Demography	Growth in numbers of service users	Cllr Alison Born and Cllr Tom Davies / Suzanne Westhead	734	999	999
Adults and Council House Building Total			3,074	2,650	2,675

Appendix 2 - 2022/23 Draft Funding Requirements

2022/23 - 2024/25 Funding Proposals					
Funding Title	Description of Funding Requirement	Portfolio Holder / Director	22/23 Funding £000	23/24 Funding £000	24/25 Funding £000
Portfolio: Children and Young People, Communities and Culture					
Customer Services and Libraries	To rebase the CSLI (Customer Services and Libraries) budget, which includes the libraries income budget.	Cllr Dine Romero / Amanda George	125		
Inclusive Communities Succession Planning	Create an apprentice/entry level post to ensure succession planning in is place across the service, including across the equalities team.	Cllr Dine Romero / Cherry Bennett	25		
Childcare Voucher Scheme	Income from Childcare Voucher Scheme no longer achievable as scheme is ending.	Cllr Dine Romero / Chris Wilford	72		
EYES Data	Ongoing service supported borrowing cost from installations of the new EYES data.	Cllr Dine Romero / Chris Wilford	60		
Educational Psychology	Additional staffing resource required to meet increased sustained demand across the service.	Cllr Dine Romero / Chris Wilford	200		
Bus Regulations	The introduction of Public Service Vehicle Accessibility Regulations (PSVAR) regulations for Buses mean fare charges need to cease from September 2022.	Cllr Dine Romero / Chris Wilford	65		
Children's Staffing Budget	Funding for the establishment of Assistant Director of Children's Services.	Cllr Dine Romero / Mary Kearney-Knowles	130		
Education Transformation	Home To School Transport, increased contract costs	Cllr Dine Romero / Chris Wilford	800		
Foster Care Transformation Project	Ongoing resources to deliver the transformation savings.	Cllr Dine Romero / Mary Kearney-Knowles	214	22	26
Reunification Transformation Project	Ongoing resources to deliver the transformation savings.	Cllr Dine Romero / Mary Kearney-Knowles	101	10	11
Pay Inflation	Salary inflation estimated at 2% and allowing for annual staff pay increments	Cllr Dine Romero / Various	676	370	336
Contractual Inflation	Annual increases in contract costs within the portfolio	Cllr Dine Romero / Various	260	304	337
Demography	Growth in numbers of service users	Cllr Dine Romero / Mary Kearney-Knowles	708	711	713
Children and Young People, Communities and Culture Total			3,436	1,417	1,423
Portfolio: Neighbourhood Services					
Increased Recycling Demand	Service investment to meet increase in recycling tonnage.	Cllr Dave Wood / Chris Major	350		
Market Supplement	Investment in staffing budgets to address driver shortages.	Cllr Dave Wood / Chris Major	105		(105)
Increased Green Waste Demand	Investment to meet uptake in garden waste subscriptions.	Cllr Dave Wood / Chris Major	161		
Registrars Staffing Budget	Additional salary budget required following increase in demand following legislation changes.	Cllr Dave Wood / Cherry Bennett	65		
Pay Inflation	Salary inflation estimated at 2% and allowing for annual staff pay increments	Cllr Dave Wood / Various	420	328	334
Contractual Inflation	Annual increases in contract costs within the portfolio	Cllr Dave Wood / Various	346	249	254
Demography	Landfill tax	Cllr Dave Wood / Chris Major	7	7	7
Neighbourhood Services Total			1,454	584	490
Portfolio: Transport Services					
City Centre Security	Investment on City Centre Security annual operating costs.	Cllr Manda Rigby / Chris Major	128		
Parking Income	Alignment of parking income budgets to current performance.	Cllr Manda Rigby / Chris Major	(2,500)		
Emergency Response Equipment	One off Replacement of Equipment for Emergency Response in 2021/22. This reverses out the one-off funding.	Cllr Manda Rigby / Chris Major	(10)		
Park and Ride Contract	Rebasing the budget to current contract terms.	Cllr Manda Rigby / Chris Major	250		
Pay Inflation	Salary inflation estimated at 2% and allowing for annual staff pay increments	Cllr Manda Rigby / Chris Major	159	128	130
Contractual Inflation	Annual increases in contract costs within the portfolio	Cllr Manda Rigby / Chris Major	136	133	135
Transport Services Total			(1,837)	261	265
Portfolio: Planning					
Urban Gulls	To fund the Urban Gulls contract.	Cllr Tim Ball / Chris Major	35		
Licensing	Rebased street trading licensing income.	Cllr Tim Ball / Chris Major	147		
Casino	Rebased casino income with no replacement operator.	Cllr Tim Ball / Chris Major	121		
Legacy Planning Savings	Additional salary budget to meet demand resulting from substantially increased case numbers.	Cllr Tim Ball / Sophie Broadfield	95		
Pay Inflation	Salary inflation estimated at 2% and allowing for annual staff pay increments	Cllr Tim Ball / Various	119	93	95
Contractual Inflation	Annual increases in contract costs within the portfolio	Cllr Tim Ball / Sophie Broadfield	2	2	2
Planning Total			519	95	97
OVERALL FUNDING PROPOSALS			18,007	4,785	4,616

Appendix 3 - Draft Emerging Capital Schemes

	22/23	23/24	24/25	25/26	26/27	5 year Total	Description
	Budget	Budget	Budget	Budget	Budget		
	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	
Corporate Support Borrowing							
Contingency	2,828					2,828	Increase overall contingency to £5m to provide for construction inflation risks.
Carrswood Day Care Centre	750					750	Replacement roof required as a defect has led to corrosion of the zinc.
CCTV	250	300				550	Replacement of cameras and IT, also develop options for future control room.
Collections Study Centre	500					500	Develop business case for alternative Fashion Collection locations to seek further grant support.
Commercial Estate Refurbishment	300	500	500	500	500	2,300	To address the repair backlog of existing tenancies.
Green Vehicle Replacement	201	175	242	136		754	Uplift for electric vehicle replacement in Council Fleet.
Haycombe Crematorium		1,500				1,500	End of life equipment replacement.
Keynsham Memorial Bridge	750					750	Substantive replacement required from condition surveys carried out.
Parks Improvement Fund	100	100				200	Basic refurbishments to assist concessions.
Play Area Refurbishment / Equipment	-	-	128	350	350	828	Programme for steady state replacements.
Property Improvement Youth Centres	(540)					(540)	Remove 20/21 scheme not pursued. Condition surveys in 22/23 will develop future plans.
Waterspace			50	50	50	150	Match funding for WECA grant applications.
Waterspace - River Moorings	250					250	To deliver River Mooring Strategy.
Pixash Lane		8,400	800			9,200	Budget alignment following tendering of works. Includes £3m Grants.
Waste Infrastructure modernisation	2,000	2,100	10,100			14,200	Waste Infrastructure investment.
Developer CIL							
Green Infrastructure	150					150	Includes Nature Recovery and Delivery Plan.
Libraries	120					120	IT Investment.
SEND	250					250	Need for new Secondary bases.
Strategic Transport Infrastructure	800					800	Cycling and Walking / Liveable Neighbourhoods / Other CRSTS Match.
Grant Adjustments							
Disabled Facilities Grants				1,442	1,442	2,884	Extension of grant allocations into future financial years.
Somer Valley Enterprise Zone	-	2,000	2,900	20	-	4,920	EZ Access & A362 Improvements, re-align programme to grant award.
Special Education Needs & Disability (SEND) Provision	727					727	Realignment to grants received.
Service Supporting Borrowing/Revenue/Other							
Social Rent Programme	11,741					11,741	November '21 Cabinet Decision, with borrowing repaid by rents, ringfenced receipts & grants TBC.
Affordable Housing	5,000					5,000	Headroom for borrowing if potential proposals can be funded by rents and savings.
Bath Christmas Market	20	20	20	20		80	Capital works to chalets / signs funded from revenue.
Entry Hill Leisure	385					385	New uses for open space. Borrowing only, additional grant and other funding to be confirmed.
Heritage Infrastructure Development	-	350	350	350	350	1,400	Extension of headroom for Museums self-funded projects.
Parking body worn cameras	10					10	Extension of existing budget.
Parking pay & display	230					230	Continue to replace equipment enhancing digital information.
SEND Residential Provision	4,000					4,000	12 Bed Unit proposal being worked up to offer more local provision.
Vehicle Replacement	201	174	242	1,122	1,292	3,031	Core programme changes within base revenue provision.
Total Additional Programme (Confirmed)	31,023	15,619	15,332	3,990	3,984	69,948	

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